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CCBA® and CBAP® Certifications Study Guide Esta Lessing,2020-05-22 A handy on the job reference filled with real life scenarios to help you achieve the Certified Business Analysis Professional CBAP and Certification of Capability in Business Analysis CCBA certifications Key FeaturesGain expert guidance from Esta Lessing a CBAP trainer with over 18 years of business analysis experienceUnderstand BABOK knowledge areas and tasks through examples and real world scenariosLearn business analyst skills such as stakeholder engagement strategy analysis and requirement elicitationBook Description Certified Business Analysis Professional CBAP is a certification from the International Institute of Business Analysis IIBA for professionals with extensive experience in business analysis The CCBA and CBAP validates your proficiency in various aspects of business analysis and your ability to tackle challenging projects work effectively with stakeholders and identify

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CBAP, Certified Business Analysis Professional Joseph Phillips, 2009

Effective PM and BA Role Collaboration Ori Schibi, Cheryl Lee, 2015-10-13 Many have struggled with the overlap between the PM and BA roles on a project This is a book every BA and PM should read with a highlighter in hand Kevin Aguanno PMP PMI ACP CSM FPMAC Agile Project Management Pioneer and President Genxus The role of the business analyst BA has seen rapid growth over the past decade and for good reason Business analysis is a hybrid function that evolved from the systems analysis role over several decades into one where the individuals performing it have both a good understanding of the business and of the IT and software used to support the business One set of activities that is the BA's specialty is the eliciting and management of accurate product requirements Recent research has shown that when this BA role is properly executed in collaboration or partnership with the project or program manager PM higher quality product and project requirements are produced and managed resulting in higher success rates with solutions that deliver business value and products and services that better satisfy stakeholder and customer needs While leading experts all agree that collaboration between the PM and BA roles is key the matter of how remains a subject of debate This innovative guide shows how to address the challenges associated with the definitions of these roles and the gaps intersections overlaps and touch points between the PM and BA to reduce waste improve efficiency and effectiveness and increase benefits to the organization It demonstrates how this can be achieved without adding resources or going through duplication of effort waste and misunderstandings that lead to failure This essential reference evaluates the PM and BA roles current contrasting perceptions defines the roles they should fulfill and

describes how to ensure the PM BA partnership is maintained from the business case through to project initiation execution implementation and post project evaluation The authors provide readers with concepts and approaches for developing a partnership between the PM and BA roles within their own context and specific challenges in a manner which has proven to result in a synergistic functionally harmonious relationship that maximizes the business value these roles produce for the organization Key Features Applies concepts that are aligned with the PMI PBASM CBAP CCBA and PMP certificates the Business Analysis for Practitioners A Practice Guide the PMBOK Guide the BABOK and PRINCE2 Divides the PM and BA roles in aligning strategy to organizational goals and estimating addressing risks constraints assumptions dependencies and communication and managing relationships stakeholder expectations organizational priorities resources scope requirements and documentation Provides readers a practical approach to addressing the intersections between the PM and BA roles and the ability to maximize each role s contribution while sorting out the overlapping parts and articulating the handover points Discusses activities that need to be integrated setting up boundaries and lists activities that must be performed in the gaps between the PM and BA roles in logical order to ensure project and organizational benefits are maximized Gives an enhanced meaning to integration management within the context of role definition Illustrates the flow of work and responsibilities between the PM and the BA through both the project life cycle and the product life cycle Rationalizes the undertaking of an increased load of work early in the project with a focus on initiation and early planning activities to gain more control over the project outcome and success Introduces collaboration techniques to improve resource allocation in the project and throughout the organization and to streamline the transition between product requirements and project scope WAV offers downloadable checklists for determining Agile suitability PM and BA role collaboration areas a variety of requirements elicitation and management checklists and other tools available from the Web Added Value Download Resource Center at www.jrosspub.com

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