

Paper F2 Financial Management

Even the best-prepared students sometimes falter when tackling step acquisitions because they see them as too tough. But adopting a step-by-step approach should help to overcome the fear factor

By Katy Hibbert, financial reporting subject matter specialist at BPP Learning Media

Since the introduction of the current syllabus in May 2010, step acquisitions – also called piecemeal acquisitions or, more formally, “business combinations achieved in stages” – have been examined four times. It’s clear that there is no escaping them.

Step acquisitions were examined most recently in question 6(a) of the November 2011 *Financial Management* paper, which can be downloaded from bit.ly/39sdlly. Let’s attempt to answer it using a methodical, six-step approach.

Step 1. The requirement

Read it. This may sound obvious, but students often don’t. And don’t just read it; think about it. The requirement is as follows: “Prepare the consolidated statement of comprehensive income for the BH Group for the year ended 31 March 2011. Round all figures to the nearest \$000 (18 marks).”

Now, think about it. You have already studied basic statements of comprehensive income for the F1 paper and you know that these are usually easier to deal with than statements of financial position. So, if the F2 examiner is asking you for one, there must be a twist: generally, a disposal or step acquisition. Sure enough, a quick glance at note 1 in the “Additional information” section of the question confirms that the BH Group is acquiring control of NJ in two stages: 25 per cent and then a further 40 per cent, giving a 65 per cent stake.

When there are three companies in a consolidation question, the third is generally an associate or a sub-subsidiary. If MK were a sub-subsidiary, it would be acquired by NJ, rather than the parent company, BH. Look out for the words “significant influence”, which signal the existence of an associate. Note that the examiner is not trying to catch you out – there will always be clues in the question pointing you in the right direction.

Step 2. Group structure and timeline

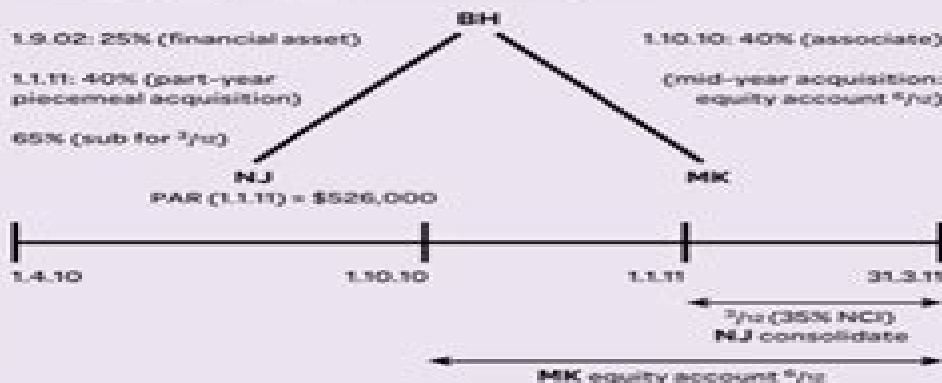
Don’t omit this stage in your rush to get consolidating, because you’re more likely to make errors if you do. Once the group structure and the timeline are in place, much of the number-crunching will be easier. These don’t have to be works of art, but they need to be clear (see diagrams below). They give information about the percentage holding, the status and the dates from which to consolidate and equity account. Specifically, NJ is a subsidiary for only $\frac{3}{4}$ of the year. This $\frac{3}{4}$ will be applied to items in the statement of consolidated income (SOI) on a line-by-line basis. MK is an associate for $\frac{1}{2}$ of the year. This $\frac{1}{2}$ will be applied to the share of profit and the share of other comprehensive income for the year when equity accounting in the consolidation.

During your F1 studies you probably found the SOCI easier to deal with than the statement of financial position. This may well be no longer true at F2 level. In this question, for example, you have a lot of time-apportioning to do, because you are concerned with what happens during the year, rather than the position at the year end.

Step 3. Pro formas

Now you need to draw up a pro forma for the consolidated SOCI (see bottom of page 46). You will

Working 1: group structure and timeline diagrams



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