

# **Enterprise Architecture Enterprise Architecture**

Jürgen Jung, Bardo Fraunholz

## **Enterprise Architecture Enterprise Architecture:**

How to Survive in the Jungle of Enterprise Architecture Frameworks Jaap Schekkerman, 2004 The first Enterprise Architecture book that compares the 14 most popular Enterprise Architecture Frameworks in the world A unique book for CIO's Enterprise Architects and all others interested in EA *An Introduction to Enterprise Architecture* Scott A. Bernard, 2012-08-13 An Introduction to Enterprise Architecture is the culmination of several decades of experience that I have gained through work initially as an information technology manager and then as a consultant to executives in the public and private sectors I wrote this book for three major reasons 1 to help move business and technology planning from a systems and process level view to a more strategy driven enterprise level view 2 to promote and explain the emerging profession of EA and 3 to provide the first textbook on the subject of EA which is suitable for graduate and undergraduate levels of study To date other books on EA have been practitioner books not specifically oriented toward a student who may be learning the subject with little to no previous exposure Therefore this book contains references to related academic research and industry best practices as well as my own observations about potential future practices and the direction of this emerging profession An Introduction to Holistic Enterprise Architecture Scott A. Bernard, 2020-04-16 This is the only book on holistic organization wide enterprise architecture EA that integrates strategic business and technology planning The approach includes detailed information on EA governance implementation and use including an example case study a new chapter on solution architecture methods and a new chapter on the use of EA to support organizational restructuring as part of mergers and acquisitions Written in plain language this book is recommended for executives managers and staff in large complex public and private sector organizations that are too silo d and or have highly dynamic operating environments No prior knowledge on the subject is needed Enterprise Architecture at Work Marc Lankhorst, 2009-07-15 An enterprise architecture tries to describe and control an organisation's structure processes applications systems and techniques in an integrated way The unambiguous specification and description of components and their relationships in such an architecture requires a coherent architecture modelling language Lankhorst and his co authors present such an enterprise modelling language that captures the complexity of architectural domains and their relations and allows the construction of integrated enterprise architecture models They provide architects with concrete instruments that improve their architectural practice As this is not enough they additionally present techniques and heuristics for communicating with all relevant stakeholders about these architectures Since an architecture model is useful not only for providing insight into the current or future situation but can also be used to evaluate the transition from as is to to be the authors also describe analysis methods for assessing both the qualitative impact of changes to an architecture and the quantitative aspects of architectures such as performance and cost issues The modelling language presented has been proven in practice in many real life case studies and has been adopted by The Open Group as an international standard So this book is an ideal companion for enterprise IT or

business architects in industry as well as for computer or management science students studying the field of enterprise A Practical Guide to Enterprise Architecture James McGovern, 2004 bull Written by expert practitioners architecture who have hands on experience solving real world problems for large corporations bull Helps enterprise architects make sense of data systems software services product lines methodologies and much more bull Provides explanation of theory and implementation with real world business examples to support key points Enterprise Architecture Made Simple Håkan Edvinsson, Lottie Aderinne, 2013-10-01 Learn how to institute and implement enterprise architecture in your organization You can make a quick start and establish a baseline for your enterprise architecture within ten weeks then grow and stabilize the architecture over time using the proven Ready Set Go Approach Reading this book will 1 Give you directions on how to institute and implement enterprise architecture in your organization You will be able to build close relationships with stakeholders and delivery teams but you will not need to micromanage the architecture s operations 2 Increase your awareness that enterprise architecture is about business not information technology 3 Enable you to initiate and facilitate dramatic business development The architecture of an enterprise must be tolerant of currently unknown business initiatives 4 Show you how to get a holistic view of the process of implementing enterprise architecture 5 Make you aware that information is a key business asset and that information architecture is a key part of the enterprise architecture 6 Allow you to learn from our experiences This book is based on our 30 years of work in the enterprise architecture field colleagues in Europe customer cases and students We do not pretend to cover all you need to know about enterprise architecture within these pages Rather we give you the information that is most important for effective and successful guidance Sometimes less is more If your company is about to make a major change and you are looking for a way to reduce the changes into manageable pieces and still retain control of how they fit together this is your handbook Maybe you are already acting as an enterprise architect and using a formal method but you need practical hints Or maybe you are about to set up an enterprise architect network or group of specialists and need input on how to organize your work The Ready Set Go method for introducing enterprise architecture provides you the enterprise architect with an immediate understanding of the basic steps for starting organizing and operating the entirety of your organization's architecture Chapter 1 Ready shows how to model and analyze your business operations assess their current status construct a future scenario compare it to the current structure analyze what you see and show the result in a city plan Chapter 2 Set deals with preparing for the implementation of the architecture with governance enterprise architecture organization staffing etc This is the organizing step before beginning the actual work Chapter 3 Go establishes how to implement a city plan in practice It deals with the practicalities of working as an enterprise architect and is called the running step The common thread through all aspects of the enterprise architect's work is the architect's mastery of a number of tools such as business models process models information models and matrices We address how to initiate the architecture process within the organization in such a way that the overarching

enterprise architecture and architecture driven approach can be applied methodically and gradually improved Enterprise Architecture Patterns Thierry Perroud, Reto Inversini, 2013-07-19 Every enterprise architect faces similar problems when designing and governing the enterprise architecture of a medium to large enterprise Design patterns are a well established concept in software engineering used to define universally applicable solution schemes By applying this approach to enterprise architectures recurring problems in the design and implementation of enterprise architectures can be solved over all layers from the business layer to the application and data layer down to the technology layer Inversini and Perroud describe patterns at the level of enterprise architecture which they refer to as Enterprise Architecture Patterns These patterns are motivated by recurring problems originating from both the business and the underlying application or from data and technology architectures of an enterprise such as identity and access management or integration needs The Enterprise Architecture Patterns help in planning the technological and organizational landscape of an enterprise and its information technology and are easily embedded into frameworks such as TOGAF Zachman or FEA This book is aimed at enterprise architects software architects project leaders business consultants and everyone concerned with questions of IT and enterprise architecture and provides them with a comprehensive catalogue of ready to use patterns as well as an extensive theoretical framework to define their own new patterns Enterprise Architecture Martin Op't Land, Erik Proper, Maarten Waage, Ieroen Cloo, Claudia Steghuis, 2008-12-03 This book is positioned as a rst in a series of books on enterprise architecture needed for a Master of Enterprise Architecture program and is targeted both at university students and practitioners with a drive to increase their understanding of these elds As an introductory book this book aims to explore the concept of enterprise architecture At rst glance writing such an introductory book might seem as a straight forward task of setting up a structure and lling in the blanks However writing this book turned out to be a pleasant journey of discovery Based on our past experiences each of us had a clear understanding of enterprise architecture based on several years of experience and insight in the eld However when we started writing this book and each of us exposed our individual understandings it became apparent that our understanding of the eld differed in several ways This prompted several discussions leading to an abundance of new insights Without exception these discussions tookplace in a pleasantandopenatmosphere fueledbyourshared driveforunderstandingandincreasedinsight Wearenowevenmoreconvinced than before that the eld enterprise architecture is a true multi disciplinary profession In the resulting book we would like to share our insights while also hoping to continue our discussions now also involving you as a reader We also realise that the journey is still far from complete While this introductory book provides an overview of the eld of enterprise architecture from the perspective of our insights many aspects need further re nement **Enterprise Architecture Turnaround** Nagesh V. Anupindi, Gerard A. Coady, 2011-12-22 To provide structure and transparency to the complex world of IT Enterprise Architecture was created However we created complexities within Enterprise Architecture

with Frameworks that are not easily understandable and purposefully implementable In this book Nagesh and Gerry help to turnaround Enterprise Architecture organizations They introduce a simple IDEA Framework that is based on common practices and investments within IT organizations The Ten deliverables presented in this book bring structure and clarity to IT organizations that are 10 people IT shops and 1000 IT staff enterprises alike This book is not an ivory tower work it is actionable applied Enterprise Architecture It is also a healthy dose of EA tough love If you want to know why EA fails read the second chapter It is introspective it does not blame external forces the not my fault syndrome It also does not blame in fact it hardly mentions technology To be fair the Nagesh and Gerry do recognize external influences however they are viewed as risks that must be managed Most corporations focus on this years budget investments and rewards The same focus rolls downhill to the Information Technology department If the IT department has not successfully communicated the budget and managed to spend it within the limits 10% variance everything else may seem irrelevant Eventually Nagesh and Gerry started looking through current IT systems and IT assets to understand a where the current funds were being invested b how these investments jelled or were mandated because of the previous investments that had been made by IT and c how the companys business priorities aligned with future technology needs including the need to meet compliance requirements Considering and discovering the answers to these three questions led Nagesh and Gerry to develop a definition of Enterprise Architecture that was based on technology investments Investment Driven Enterprise Architecture IDEA Framework The purpose of the IDEA Framework is to provide guidance on how the corporations future technology will be drafted and communicated Its method is to utilize actual systems hardware people and business functions in order to establish boundaries within which the IDEA Framework will work The structure of the IDEA Framework differs from that of many others because it consists of key deliverables that fit into day to day activities and it accommodates an enterprise wide strategic plan It also provides for the much needed interaction between these key deliverables and facilitates contributions from key stakeholders across Business Units and the various IT departments In essence the IDEA Framework takes the key deliverables stakeholders and organizations and demonstrates how they dynamically function together Architecture **Principles** Danny Greefhorst, Erik Proper, 2011-04-29 Enterprises from small to large evolve continuously As a result their structures are transformed and extended continuously Without some means of control such changes are bound to lead to an overly complex uncoordinated and heterogeneous environment that is hard to manage and hard to adapt to future changes Enterprise architecture principles provide a means to direct transformations of enterprises As a consequence architecture principles should be seen as the cornerstones of any architecture In this book Greefhorst and Proper focus on the role of architecture principles They provide both a theoretical and a practical perspective on architecture principles The theoretical perspective involves a brief survey of the general concept of principle as well as an analysis of different flavors of principles Architecture principles are regarded as a specific class of normative principles that direct the design of an enterprise from

the definition of its business to its supporting IT The practical perspective on architecture principles is concerned with an approach to the formulation of architecture principles as well as their actual use in organizations To illustrate their use in practice several real life cases are discussed an application of architecture principles in TOGAF is included and a catalogue of example architecture principles is provided With this broad coverage the authors target students and researchers specializing in enterprise architecture or business information systems as well as practitioners who want to understand the foundations underlying their practical daily work The Enterprise Architecture Sourcebook Charles Babers, 2006-07-01 This sourcebook addresses a critical shortcoming in the body of architecture related guidance and instructions available to the architecture community the lack of a single comprehensive document that describes how to execute an enterprise architecture project from conception to completion and through post development maintenance It provides the basic description of an end to end architecture process that will help users greatly shorten the time required to master the art and science of becoming an expert enterprise architect Certified Enterprise Architect All-in-One Exam Guide Prakash Rao, Ann Reedy, Beryl Bellman, 2018-10-12 This effective study guide offers comprehensive coverage of topics comprising the enterprise architecture body of knowledge The book provides detailed coverage and lays out actionable methodologies and best practices to create and maintain successful EA models artifacts and building blocks It helps prepare readers to take any of the various EA certification exams and academic courses in enterprise architecture This highly effective self study guide offers comprehensive coverage of all topics in the enterprise architecture body of knowledge Written by a team of experienced academics practitioners and professionals the book takes a holistic look at the practice of enterprise architecture You will get actionable methodologies and best practices and learn how to develop deploy and maintain successful enterprise architecture models artifacts and building blocks Designed to help you prepare for certification the Certified Enterprise Architect All in One Exam Guide also serves as an essential on the job reference Coverage includes Enterprise architecture foundation concepts Planning the enterprise architecture Enterprise architecture development governance and maintenance Defense frameworks Viewpoints and views The Zachman Framework The Open Group Architecture Framework TOGAF The Common Approach to Federal Enterprise Architecture FEAF2 Comparison of frameworks Case Study integrated throughout the text And much more **Building an Enterprise Architecture Practice** Martin van den Berg, Marlies van Steenbergen, 2007-01-15 Is vour enterprise architecture making a difference Does it contribute to the goals of your company Are the architects your best paid employees If you are striving for a full hearted yes to these questions this is the book for you Building an Enterprise Architecture Practice provides practical advice on how to develop your enterprise architecture practice The authors developed different tools and models to support organizations in implementing and professionalizing an enterprise architecture function The application of these tools and models in many different organizations forms the basis for this book The result is a hands on book that will help you to avoid certain pitfalls

and achieve success with enterprise architecture A lot of organizations nowadays have a team of enterprise architects at work but struggle with questions like How do I show the added value of enterprise architecture How do I determine what specific architectures are necessary for my organization What steps do I need to take to improve my enterprise architecture practice How do I fulfill the role of enterprise architect These questions are answered in this book and illustrated with a lot of best practices After reading the book the reader will have a better understanding of what makes enterprise architecture successful and will possess the tools to analyse his own situation and build an enterprise architecture practice accordingly This book clearly describes how to establish an architecture practice that delivers value for an organization The authors demonstrate a wealth of experience and a deep understanding of the multifaceted nature of this challenging task and they provide sound advice on how to avoid the many pitfalls that may be encountered along the way Recognising that there is no one size fits all approach they show how to deploy a range of practical tools and approaches that will enable each organization to create its own road map to success In particular their Maturity Matrix is invaluable for balancing architecture priorities and targeting improvements The book makes a significant contribution to the professionalization of the architect role Sally Bean Enterprise Architecture Consultant Too many books on enterprise architecture leave one in a state of mental fuzziness After reading them the reader has learned a lot of impressive words but still does not know how to design an enterprise architecture This step by step guide to DYA is different It provides pragmatic guidelines for developing enterprise architecture and presents a maturity model that helps the users of DYA to state realistic goals and to outline feasible steps to achieve these goals Particularly useful is the emphasis on a coherent enterprise architecture vision including the value added by the architecture I warmly recommend this book to practicing enterprise architects Prof Dr Roel Wieringa Universiteit **Enterprise Architecture A Professional Practice Guide**, Masterclass Enterprise Architecture Twente Management Jürgen Jung, Bardo Fraunholz, 2021-09-06 This textbook provides a hands on introduction to enterprise architecture management It guides the reader through the applications of methods and tools to typical business problems by presenting enterprise architecture frameworks and by sharing experiences from industry The structure of the book represents the typical stages of the journey of an enterprise architect Chapter 1 addresses the central question of what to achieve with the introduction of an enterprise architecture Chapter 2 then introduces concepts and visualizations for business architecture that help with understanding the business In chapter 3 the development of an application architecture is outlined which provides transparency on information systems and their business context Next chapter 4 presents visual tools to analyze improve and eventually optimize the application landscape Chapter 5 discusses both traditional organizational as well as collaborative approaches to enterprise architecture management Eventually several established enterprise architecture frameworks like TOGAF Zachmann ArchiMate and IAF are described in chapter 6 The book concludes with a summary and an outlook on future research potential in chapter 7 Based on their experiences through several years of

teaching the authors introduce students step by step to enterprise architecture development and management Their book is intended as a guide for master classes at universities and includes lots of exercises and references for further reading

The Enterprise Architecture Matters Blog Chapter III Adrian Grigoriu, 2020-11-07 This is the third part of a collection of blogs on Enterprise Architecture EA I posted since the beginning of 2007 Enterprise Architecture EA has made little progress since then though Yet new paradigms emerge as we speak to challenge the status quo Business Capabilities Design Thinking Business Design Design Sprint the Digital Twin of the Organisation Bimodal and Two Speed IT DevOps Agile are all adding their bits to the enterprise picture Yet they have not solved the key EA issue the modelling of the Enterprise The book after recapping the EA state methods and roadblocks management and governance the architects mission and skills elaborates on the Enterprise Modelling Since the ultimate goal of EA is to Design the Enterprise the book proposes an enterprise design method with Off the Shelf Business Capabilities To cover the entire enterprise capabilities are first delineated on a generic business architecture GODS essentially an extension to the Value Chain Each capability could be built today from a number of applications but in time suppliers should join their offers to provide the seamless integration of the capabilities in the architecture The Enterprise Architect or the Entrepreneur the designer of a Startup just have to customise the capabilities for their enterprise and determine the applications which are realising or are going to realise the capabilities Architecture A to Z Daniel Minoli, 2008-06-19 Enterprise Architecture A to Z examines cost saving trends in architecture planning administration and management The text begins by evaluating the role of Enterprise Architecture planning and Service Oriented Architecture SOA modeling It provides an extensive review of the most widely deployed architecture framework models including The Open Group Architecture and Zachman Architectural Frameworks as well as formal architecture standards The first part of the text focuses on the upper layers of the architecture framework while the second part focuses on the technology architecture Additional coverage discusses Ethernet WAN Internet communication Enterprise Architecture As Strategy Jeanne W. Ross, Peter Weill, David technologies broadband and chargeback models Robertson, 2006-08-08 Does it seem you ve formulated a rock solid strategy yet your firm still can t get ahead If so construct a solid foundation for business execution an IT infrastructure and digitized business processes to automate your company s core capabilities In Enterprise Architecture as Strategy Creating a Foundation for Business Execution authors Jeanne W Ross Peter Weill and David C Robertson show you how The key Make tough decisions about which processes you must execute well then implement the IT systems needed to digitize those processes Citing numerous companies worldwide the authors show how constructing the right enterprise architecture enhances profitability and time to market improves strategy execution and even lowers IT costs Though clear engaging explanation they demonstrate how to define your operating model your vision of how your firm will survive and grow and implement it through your enterprise architecture Their counterintuitive but vital message when it comes to executing your strategy your enterprise architecture may matter far

**Complex Enterprise Architecture** John D. McDowall, 2019-02-07 Implement successful and cost effective enterprise architecture projects This book provides a new approach to developing enterprise architecture based on the idea of emergent behaviors where instead of micromanaging system implementation the enterprise architecture effort establishes clear goals and leaves the details to the implementation teams System development efforts are measured based on their contribution to achieving business goals instead of implementing specific possibly outdated requirements Most enterprise architecture initiatives employ one of the existing system architecture frameworks such as Zachman or The Open Group Architecture Framework but these are not well suited for enterprise architecture in a modern agile organization. The new approach presented in this book is based on the author's experience with large enterprise architecture efforts. The approach leverages research into complex adaptive systems and emergent behaviors where afew simple rules result in complex and efficient enterprise behaviors Simplifying the task of establishing and maintaining the enterprise architecture cuts the costs of building and maintaining the architecture and frees up those resources for more productive pursuits System implementers are given the freedom to rapidly adapt to changing user needs without the blessing of the enterprise modeling priesthood and the architecture is transformed from a static pile of obscure models and documents into an operational framework that can be actively used to manage an enterprise s resources to better achieve business goals. The enterprise architect is free to stop focusing on building and maintaining models and start focusing on achieving business goals What You ll Learn Refocus enterprise architecture on business needs by eliminating most of the enterprise level models Delegate tasks to the development teams who do system implementation Document business goals establish strategies for achieving those goals and measure progress toward those goals Measure the results and gauge whether the enterprise architecture is achieving its goals Utilize appropriate modeling techniques that can be effectively used in an enterprise architecture Who This Book Is For Architecture practitioners and architecture managers Practitioners are experienced architects who have used existing frameworks such as Zachman and have experience with formal architecture modeling and or model based system engineering managers are responsible for managing an enterprise architecture project and either have experience with enterprise architecture projects that were ineffective or are looking for a different approach that will be more cost effective

and allow for more organizational agility Government program managers looking for a differentapproach to make enterprise architecture more relevant and easier to implement will also find this book of value

Embracing the Beat of Appearance: An Mental Symphony within Enterprise Architecture Enterprise Architecture

In some sort of taken by displays and the ceaseless chatter of instantaneous conversation, the melodic beauty and mental symphony developed by the published term frequently disappear in to the back ground, eclipsed by the persistent sound and disturbances that permeate our lives. Nevertheless, nestled within the pages of **Enterprise Architecture Enterprise Architecture** a wonderful fictional treasure overflowing with raw feelings, lies an immersive symphony waiting to be embraced. Crafted by an elegant composer of language, that interesting masterpiece conducts readers on an emotional trip, well unraveling the hidden melodies and profound affect resonating within each cautiously crafted phrase. Within the depths of the poignant analysis, we shall discover the book is key harmonies, analyze its enthralling publishing model, and submit ourselves to the profound resonance that echoes in the depths of readers souls.

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