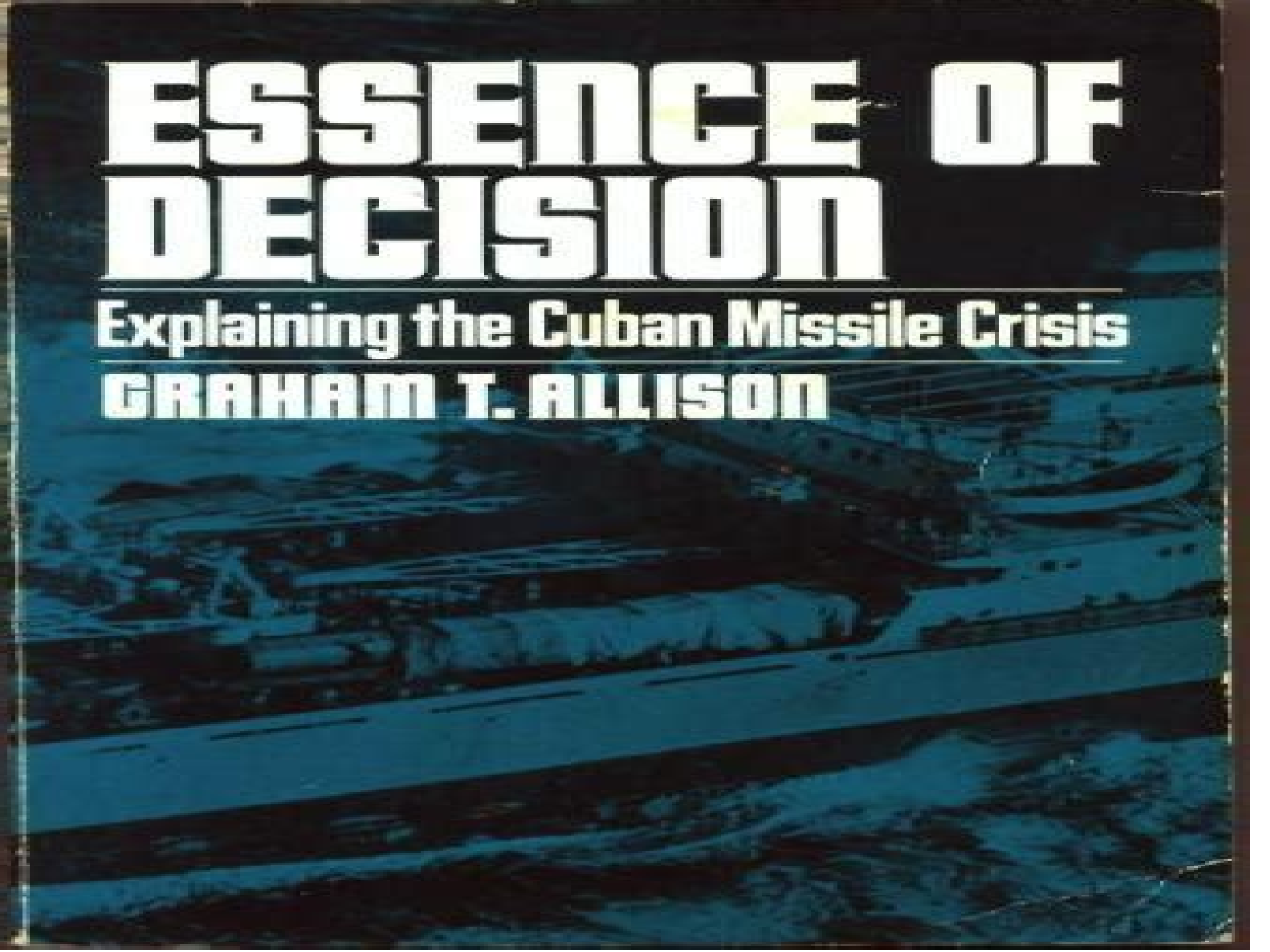


ESSENCE OF DECISION

Explaining the Cuban Missile Crisis

GRAHAM T. ALLISON



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**Nikolas K. Gvosdev, Jessica D.
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Essence of Decision Graham T. Allison, 1971 Examines the political decisions made during the Missile Crisis **Essence of Decision** Graham T. Allison, Philip Zelikow, 1999 This classic book has been substantially rewritten to reflect the significant new American and Soviet archival sources now available to the researchers Using the central case of the Cuban missile crisis as a basic frame of reference The Essence of Decision teaches readers how to compare and contrast perspectives on foreign affairs **Essence of Decision** Graham Allison, Professor Allison Graham, 1999-01-01 One of the most influential political science works written in the post World War II era the original edition of Essence of Decision is a unique and fascinating examination of the pivotal event of the cold Cold War Not simply revised but completely re written the Second Edition of this classic text is a fresh reinterpretation of the theories and events surrounding the Cuban Missile Crisis incorporating all new information from the Kennedy tapes and recently declassified Soviet files Essence of Decision Second Edition is a vivid look at decision making under pressure and is the only single volume work that attempts to answer the enduring question how should citizens understand the actions of their government **Essence of Decision; Explaining the Cuban Missile Crisis [by] Graham T. Allison** Allison, Graham T, 1971 **An Examination of the Cuban Missile Crisis in terms of Allison and Zelikow's Conceptual Models** Janine Evangelista, 2018-03-21 Seminar paper from the year 2018 in the subject Politics General and Theories of International Politics grade 1 3 University of Lisbon Faculty of Social and Human Sciences course North American Policy language English abstract The Cuban Missile Crisis symbolizes a real showdown between two superpowers the United States and the Soviet Union Until today the puzzling events occurred in the crisis prompt numerous questions particularly in the scientific area This research paper therefore aims the conduction of illustrating the main happenings during the crisis in order to be able to analyze them by using the three Conceptual Models developed by Graham T Allison and Philip Zelikow Allison and Zelikow use these models to give an adequate explanation of how the process of decision making proceeds taking the crisis as a case study and answering three main questions Why did the Soviet Union decide to place offensive missiles in Cuba Why did the United States respond to the missile deployment with a blockade Why did the Soviet Union withdraw the missiles For a better evaluation this research paper thus contextualizes firstly the Cuban Missile Crisis by explicating occurrences in the Cold War Secondly the suspenseful thirteen days during the Cuban Missile Crisis will be illuminated Thirdly in the last chapter the models are outlined and used to answer the three puzzling questions stated above The Strategic Management of Intellectual Capital and Organizational Knowledge Chun Wei Choo, Nick Bontis, 2002-04-04 Increasingly the challenge of management is to create and supply knowledge in order to sustain organizational performance However few books on management strategy have been written using this concept as a foundation This unique volume adopts a knowledge based approach that will complement and perhaps supplant other perspectives Editors Nick Bontis and Chun Wei Choo look at the literature through the lens of strategic management and

from the vantage point of organizational science The thirty readings have been carefully selected and commissioned to provide the best literature available from articles newly written for this book and from existing publications *Valuepack* John W. Kingdon, Graham T. Allison, Philip Zelickow, 2007-08-09 This Valuepack consists of Agendas Alternatives and Public Policies Longman Classics Edition 2 e by Kingdon ISBN 97801321121851 *Essence of Decisions Explaining the Cuban Missile Crisis* 2 e by Allison Zenlikow 9780321013491 *ESSENCE OF DECISIONS* G.T. ALLISON, 1971 *Overconfidence and War* Dominic D. P. Johnson, 2009-07-01 Johnson argues that states are no more rational than people who are susceptible to exaggerated ideas of their virtue of the scope of their control and of the future By looking at such positive illusions in evolutionary biology psychology and politics of international conflict this book offers compelling insights into why states wage war *American Exception* Aaron Good, 2022-06-21 American Exception seeks to explain the breakdown of US democracy In particular how we can understand the uncanny continuity of American foreign policy the breakdown of the rule of law and the extreme concentration of wealth and power into an overworld of the corporate rich To trace the evolution of the American state the author takes a deep politics approach shedding light on those political practices that are typically repressed in mainstream discourse In its long history before World War II the US had a deep political system a system of governance in which decision making and enforcement were carried out within and outside of public institutions It was a system that always included some degree of secretive collusion and law breaking After World War II US elites decided to pursue global dominance over the international capitalist system Setting aside the liberal rhetoric this project was pursued in a manner that was by and large imperialistic rather than progressive To administer this covert empire US elites created a massive national security state characterized by unprecedented levels of secrecy and lawlessness The Global Communist Conspiracy provided a pretext for exceptionism an endless exception to the rule of law What gradually emerged after World War II was a tripartite state system of governance The open democratic state and the authoritarian security state were both increasingly dominated by an American deep state The term deep state was badly misappropriated during the Trump era In the simplest sense it herein refers to all those institutions that collectively exercise undemocratic power over state and society To trace how we arrived at this point American Exception explores various deep state institutions and history making interventions Key institutions involve the relationships between the overworld of the corporate rich the underworld of organized crime and the national security actors that mediate between them History making interventions include the toppling of foreign governments the launching of aggressive wars and the political assassinations of the 1960s The book concludes by assessing the prospects for a revival of US democracy *How States Think* John J. Mearsheimer, Sebastian Rosato, 2023-09-05 A groundbreaking examination of a central question in international relations Do states act rationally To understand world politics you need to understand how states think Are states rational Much of international relations theory assumes that they are But many scholars believe that political leaders rarely act rationally The issue is crucial for both the

study and practice of international politics for only if states are rational can scholars and policymakers understand and predict their behavior John J Mearsheimer and Sebastian Rosato argue that rational decisions in international politics rest on credible theories about how the world works and emerge from deliberative decision making processes Using these criteria they conclude that most states are rational most of the time even if they are not always successful Mearsheimer and Rosato make the case for their position examining whether past and present world leaders including George W Bush and Vladimir Putin have acted rationally in the context of momentous historical events including both world wars the Cold War and the post Cold War era By examining this fundamental concept in a novel and comprehensive manner Mearsheimer and Rosato show how leaders think and how to make policy for dealing with other states

Decision-Making in American Foreign Policy Nikolas K. Gvosdev, Jessica D. Blankshain, David A. Cooper, 2019-01-24 This book translates US foreign policymaking theory into practical analytic tools for those preparing to be national security professionals

The Cambridge Handbook of Political Psychology Danny Osborne, Chris G. Sibley, 2022-02-24 This handbook reviews political psychology from an international perspective covering foundational approaches and contemporary challenges

The Oxford Handbook of Classics in Public Policy and Administration Steven J. Balla, Martin Lodge, Edward C. Page, 2015-03-26 This Handbook brings together a collection of leading international authors to reflect on the influence of central contributions or classics that have shaped the development of the field of public policy and administration The Handbook reflects on a wide range of key contributions to the field selected on the basis of their international and wider disciplinary impact Focusing on classics that contributed significantly to the field over the second half of the 20th century it offers insights into works that have explored aspects of the policy process of particular features of bureaucracy and of administrative and policy reforms Each classic is discussed by a leading international scholars They offer unique insights into the ways in which individual classics have been received in scholarly debates and disciplines how classics have shaped evolving research agendas and how the individual classics continue to shape contemporary scholarly debates In doing so this volume offers a novel approach towards considering the various central contributions to the field The Handbook offers students of public policy and administration state of the art insights into the enduring impact of key contributions to the field

Understanding Foreign Policy Decision Making Alex Mintz, Karl DeRouen Jr, 2010-02-22 Understanding Foreign Policy Decision Making presents a psychological approach to foreign policy decision making This approach focuses on the decision process dynamics and outcome The book includes a wealth of extended real world case studies and examples that are woven into the text The cases and examples which are written in an accessible style include decisions made by leaders of the United States Israel New Zealand Cuba Iceland United Kingdom and others In addition to coverage of the rational model of decision making levels of analysis of foreign policy decision making and types of decisions the book includes extensive material on alternatives to the rational choice model the marketing and framing of decisions cognitive biases and domestic cultural and international

influences on decision making in international affairs Existing textbooks do not present such an approach to foreign policy decision making international relations American foreign policy and comparative foreign policy *Restoring Trust in Organizations and Leaders* Roderick M. Kramer, Todd L. Pittinsky, 2012-05-11 Restoring Trust in Organizations and Leaders is the first volume to adopt the multidisciplinary approach required to understand the decline in public trust in contemporary institutions and to propose and assess remedies Dragonslayers Larry Schweikart, 2022-03-15 Donald Trump promised to Drain the Swamp by which he originally meant lobbyists When he got in he found an entirely different Swamp a Deep State that had grown layer upon layer within the government But he wasn't the first to encounter entrenched Swamp opposition Abraham Lincoln had to battle the Slave Power Conspiracy Grover Cleveland was the most successful of three presidents to fight the spoils Swamp Theodore Roosevelt found a new iteration of the Swamp awaiting him Trusts After World War II John F Kennedy discovered that he had little control over the Central Intelligence Agency and even found he needed the CIA for his own purposes Despite promising to shrink the bureaucracy Swamp Ronald Reagan found himself helpless to even make a dent in it And Trump soon learned that the Deep State could ensure no one ever brought any of its own to justice Dragonslayers explains why these Swamps exist and why they were and remain so hard to defeat **The Oxford Handbook of Political Leadership** R. A. W. Rhodes, Paul 't Hart, 2014 Political leadership has returned to the forefront of research in political science in recent years after several years of neglect This Handbook provides a broad ranging and cohesive examination of the study of political leadership **Foreign Policy Analysis** Jean-Frédéric Morin, Jonathan Paquin, 2018-01-03 This book presents the evolution of the field of foreign policy analysis and explains the theories that have structured research in this area over the last 50 years It provides the essentials of emerging theoretical trends data and methodological pitfalls and major case studies and is designed to be a key entry point for graduate students upper level undergraduates and scholars into the discipline The volume features an eclectic panorama of different conceptual theoretical and methodological approaches to foreign political analysis focusing on different models of analysis such as two level game analysis bureaucratic politics strategic culture cybernetics poliheuristic analysis cognitive mapping gender studies groupthink and the systemic sources of foreign policy The authors also clarify conceptual notions such as doctrines ideologies and national interest through the lenses of foreign policy analysis **How NATO Adapts** Seth A. Johnston, 2017-02 Despite momentous change NATO remains a crucial safeguard of security and peace Today's North Atlantic Treaty Organization with nearly thirty members and a global reach differs strikingly from the alliance of twelve created in 1949 to keep the Americans in the Russians out and the Germans down These differences are not simply the result of the Cold War's end 9/11 or recent twenty first century developments but represent a more general pattern of adaptability first seen in the incorporation of Germany as a full member of the alliance in the early 1950s Unlike other enduring post World War II institutions that continue to reflect the international politics of their founding era NATO stands out for the boldness and frequency of its

transformations over the past seventy years In this compelling book Seth A Johnston presents readers with a detailed examination of how NATO adapts Nearly every aspect of NATO including its missions functional scope size and membership is profoundly different than at the organization s founding Using a theoretical framework of critical junctures to explain changes in NATO s organization and strategy throughout its history Johnston argues that the alliance s own bureaucratic actors played important and often overlooked roles in these adaptations Touching on renewed confrontation between Russia and the West which has reignited the debate about NATO s relevance as well as a quarter century of post Cold War rapprochement and more than a decade of expeditionary effort in Afghanistan How NATO Adapts explores how crises from Ukraine to Syria have again made NATO s capacity for adaptation a defining aspect of European and international security Students scholars and policy practitioners will find this a useful resource for understanding NATO transatlantic relations and security in Europe and North America as well as theories about change in international institutions

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