CREATING THE PROJECT OFFICE

A Manager's Guide to Leading Organizational Change

RANDALL L. ENGLUND ROBERT J. GRAHAM PAUL C. DINSMORE

<u>Creating The Project Office A Managers Guide To</u> <u>Leading Organizational Change</u>

Randall L. Englund, Robert J. Graham, Paul C. Dinsmore

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Creating the Project Office Randall L. Englund, Robert J. Graham, Paul C. Dinsmore, 2003-02-03 Creating the Project Office is written for managers who are searching for ways to transform their organizations into more effective and efficient project based workplaces As this important book reveals there is no more effective way to make that change than to create a project office tailored to the needs of the organization While a project office model leads to better products from projects it is also a vehicle for generating overall organizational change by transforming the organization from function based to project based This model incorporates projects into the very fabric of the organizational strategy and revitalizes organizations creates competitive advantage and increases shareholder value *Creating the project office* Randall L. Englund, 2003

The Complete Project Manager Randall Englund MBA, BSEE, NPDP, CBM, Alfonso Bucero CSE, MSc, PMP, 2012-04-01 The Complete Project Manager Integrating People Organizational and Technical Skills is the practical guide that addresses the soft project management skills that are so essential to successful project program and portfolio management Through a storytelling approach the authors explain the necessary skills and how to use them to create an environment that supports project success They demonstrate both the why and the how of creatively applying soft project management skills in the areas of leadership conflict resolution negotiations change management and more This guide has an accompanying workbook The Complete Project Manager's Toolkit sold separately The Complete Project Manager's Toolkit Randall Englund MBA, BSEE, NPDP, CBM, Alfonso Bucero CSE, MSc, PMP, 2012-04-01 Here Are the Tools to Achieve Project Management Success Buy both The Complete Project Manager and The Complete Project Manager's Toolkit and save 18 at checkout by entering coupon code COMBO1 This companion to The Complete Project Manager provides the tools you need to integrate key people organizational and technical skills The core book establishes that success in any environment depends largely upon completing successful projects this book gives you the means and methods to meet that goal The hands on action oriented tools in this book will help you develop a complete set of skills the right set for you to excel in today s competitive environment The Complete Project Manager's Toolkit will enable you to implement the easy to understand universal powerful and immediately applicable concepts presented in The Complete Project Manager You may already be aware of what you need to do this book supplies the how through Assessments Checklists Exercises Examples of real people applying the concepts Use these tested methods to overcome environmental personal social organizational and business barriers to successful project management Although The Complete Project Manager can be used as a stand alone book it is designed to complement The Complete Project Manager Integrating People Organizational and Technical Skills **Project** Management Office Faig M. Sarhan Al-Zwainy, Alaa M. Shalal, Mohammed A. Abdul Qader, 2019-07-13 A Project Management Office abbreviated to PMO is a group or department within a business agency or enterprise that defines and maintains standards for project management within the organization The PMO strives to standardize and introduce

economies of repetition in the execution of projects The PMO is the source of documentation guidance and metrics on the practice of project management and execution The Importance of this book can be consideration a new addition to the fields of knowledge and beneficial for researchers in the academic field and engineers in the construction field In addition to make the project management office PMO as a part of the culture of the engineer in daily practice **Creating an Environment** for Successful Projects Robert J. Graham, Randall L. Englund, 2013-05-20 Since it was first published in 1997 Creating an Environment for Successful Projects has become a landmark work that shows how to develop project management as an organizational practice This second edition offers solid results oriented advice on how upper management can create an environment that supports the success of special projects and the development of new products The book also includes a wealth of examples from the authors workshop participants and readers of the first edition who have successfully implemented these concepts within their organizations New in the second edition Ideas and practices about portfolio management to achieve greater overall success from a portfolio of projects Advice for helping project teams come together to become more effective Information for developing the chief project officer Suggestions for implementing project management information systems More descriptions about organizations and people who have used these principles to develop vastly improved environments The Hands-On Project Office Richard M. Kesner, 2003-12-18 Economic pressures have forced IT executives to demonstrate the immediate and calculable ROI of new technology deployments Unfortunately existing IT service delivery often drifts without serious thought as to how process improvements could lead to higher performance and customer satisfaction This volume offers processes techniques and tools that IT managers can use to improve the delivery of IT products and services This compendium details simple frameworks practical tools and proven best practices for successful IT project management By explaining how to streamline the functions that capture and report information about IT delivery the author clarifies roles responsibilities customer expectations and performance measures resulting in improved service and efficiency Emphasizing the establishment of processes that result in repeatable success the book provides quickly implementable solutions for IT personnel faced with the daily management of large complex systems

Your Successful Project Management Career Ronald B. Cagle,2005 All the advice and information new project managers crave
The AMA Handbook of Project Management Paul C. Dinsmore, Jeannette Cabanis-Brewin,2011 Completely revised and fully up to date this is the essential book on the field of project management
Performance Improvement in Hospitals and Health Systems James R. Langabeer II,2018-02-12 Healthcare Organizations offer significant opportunities for change and improvement in their overall performance Hospitals and clinics are generally large complex and inefficient and need serious development in process workflow and management systems which will ultimately lead to better patient and financial outcomes The National Academy of Medicine has stated that hospital systems are broken and that they must begin by improving hospital efficiency and patient flow and using operational management methods and

information technologies In fact costs and quality are two of the important aspects of the triple aim in healthcare One area that offers significant potential for improvement is through the application of performance improvement methods to patient and process flows Performance improvement has a significant impact on a hospital s over financial and strategic performance Performance improvement involves the deployment of quantitative and scientific methods to model and influence the functioning of organizations Performance improvement professionals are tasked with managing a variety of activities such as deploying new information technologies serving as project managers for construction events re engineering departmental process workflow eliminating bottlenecks and improving the flow and movement of patients between resource intensive clinical areas All of these are high risk and require use of advanced sophisticated methods to improve efficiency and quality while minimizing disruptions from change This updated edition is a comprehensive and concise guide to performance improvement in healthcare It describes the management engineering principles focused on designing optimal management and information systems and processes Case studies and examples are integrated throughout all chapters

Organizational Project Portfolio Management Prasad Kodukula, 2014-06-17 We have implemented the methodology presented in this book and it s been very helpful to me The book presents numerous PPM tools for project selection project ranking data visualization etc and has case study exercises that are highly practical and helpful in illustrating how the methodology and tools presented in the book can be used It is a valuable tool for implementing portfolio management in any company in any industry Bea Swanepoel Portfolio Manager Anglo American plc Organizational Project Portfolio Management A Practitioner's Guide offers a generic practical methodology and tool kit to design build and manage a balanced portfolio at any level of the enterprise These techniques can be used irrespective of business industry where the portfolio management group is located within the organizational hierarchy or the type of projects contained Nominated for the PMI 2014 David I Cleland Project Management Literature Award The Project Management Office Gerhard Ortner, Betina Stur, 2024-07-01 In project oriented companies Project Management Offices PMO play an important sometimes central role in aligning and efficiently directing the company s project management activities These result in organization specific structures with varied tasks functions and organizational frameworks. The project management profession is subject to changes and new developments such as agil sustainability or new and evolving roles which present challenges for present and future PMO This book aims to provide a concise overview of the opportunities offered by PMO and the various implementation approaches The fourth edition has been expanded to include information on integrating AI technologies and project governance structures along with two additional case studies on PMO implementation Managing Projects Lou Russell, 2012-04-13 Managing Projects offers a hands on resource for building practical competencies for anyone who must manage one or more small to mid size projects. The book is filled with targeted processes tools techniques and influencing skills that address the more difficult people side of project management. The authors how to influence stakeholders 360

degrees around you encourage accountability from others who do not work for you andhave plenty of projects to juggle without adding your priority negotiate time cost quality and scope with executives and courageously tell the truth and get the help you need early enough Praise for Managing Projects No one knows more about project management than Lou Russell Her easy coaching style paired with specific methods makes thisbook a real winner This is one book all leaders managers supervisors and project leads will use as their essential go to resource Elaine Biech ebb associates inc bestsellingauthor The Business of Consulting Lou Russell has done it again Managing Projects is comprehensive practical and easy to understand and apply to your projects big or small The book gives helpful tips and definitions that will enable the reader to move through the project management process with ease Thanks Lou for creating such a great resource Amy L Dinning manager of Leadership and TalentDevelopment Saint Gobain North America Managing Projects is more than a book It is a workshop betweenthe covers with one of the finest learning facilitators as yourguide If you find yourself dealing with projects in your work and whether you know it or not this is you using the techniques in this book will make you less stressed and more successful Kevin Eikenberry bestselling author RemarkableLeadership As the leader of an international logistics company I know howcritical project management is to meeting the needs of ourcustomers To hit their due dates we have to hit our own with noexcuses Lou's practical approach to project management fits wellinto our time constrained date focused workplace It s simple it s real and it works Cathy Langham CEO LanghamLogistics The Complete Project Manager Randall Englund, Alfonso Bucero, 2019-08-13 This is an important book it is a necessary book It comprehensively addresses the rapidly expanding role of the project manager a role that is striving to keep up with the corresponding expansion in the definition of project success from the Foreword by Michael O Brochta This new edition of a classic bestselling guide addresses the soft project management skills that are so essential to successful project program and portfolio management Mastering leadership negotiation conflict resolution change management and organizational politics has always been key to project manager success This book demonstrates the why and how of creatively applying soft project management skills in these areas and shows how to develop adjust and hone these skills given the forces and trends in today s business world Using real world stories and case studies to model how to implement these skills Englund and Bucero illustrate how the right mix of soft and hard professional skills can help create an environment that supports greater project success This second edition features new sections on agile project management ethics business analysis management across generations and between cultures and more It maps well to recent topic updates in the sixth edition of the Project Management Body of Knowledge This book is a valuable manual for all the complex interpersonal skills necessary for project managers success and will help them develop a more complete portfolio of skills knowledge and attitudes to serve as road maps to greater project success

Performance Improvement in Hospitals and Health Systems James R. Langabeer II, FHIMSS, CMA, Editor, 2009 **Reconstructing Project Management** Peter W. G. Morris, 2013-03-08 This hugely informative and wide ranging

analysis on the management of projects past present and future is written both for practitioners and scholars Beginning with a history of the discipline s development Reconstructing Project Management provides an extensive commentary on its practices and theoretical underpinnings and concludes with proposals to improve its relevancy and value Written not without a hint of attitude this is by no means simply another project management textbook. The thesis of the book is that it all depends on how you define the subject that much of our present thinking about project management as traditionally defined is sometimes boring conceptually weak and of limited application whereas in reality it can be exciting challenging and enormously important The book draws on leading scholarship and case studies to explore this thesis The book is divided into three major parts Following an Introduction setting the scene Part 1 covers the origins of modern project management how the discipline has come to be what it is typically said to be how it has been constructed and the limitations of this traditional model Part 2 presents an enlarged view of the discipline and then deconstructs this into its principal elements Part 3 then reconstructs these elements to address the challenges facing society and the implications for the discipline in the years ahead A final section reprises the sweep of the discipline's development and summarises the principal insights from the book This thoughtful commentary on project and program and portfolio management as it has developed and has been practiced over the last 60 plus years and as it may be over the next 20 to 40 draws on examples from many industry sectors around the world It is a seminal work required reading for everyone interested in projects and their management The Wiley Guide to Project Control Peter Morris, Jeffrey K. Pinto, 2010-09-29 Timely and accessible content on the traditional project management activities of control risk time and cost and quality and value The Wiley Guides to the Management of Projects address critical need to know information that will help professionals successfully manage projects in most businesses and help students learn the best practices of the industry They contain not only well known and widely used basic project management practices but also the newest and most cutting edge concepts in the broader theory and practice of managing projects This second book in the series explains the traditional project management activities of control risk time cost and quality The expert contributors show that project control represents more than the simple evaluation of project performance They detail the principles of project time and cost control and offer a detailed review of critical chain project management In addition they provide a framework for project performance measurement show how to make risk management more effective and tell how to improve quality management Touching on all of the fundamental levers of project control this book will prove to be a comprehensive owner s manual for project and team managers project team members engineers business consultants and all those involved in any aspect of project management Complete your understanding of project management with these other books in The Wiley Guides to the Management of Projects series The Wiley Guide to Project Organization Project Management Competencies The Wiley Guide to Project Technology Supply Chain Procurement Management The Wiley Guide to Project Program Portfolio Management Results Without Authority Tom Kendrick, 2012-01-29 For project managers

looking to establish credibility and drive winning results author Tom Kendrick's groundbreaking system provides the key to leading cross functional outsourced and other types of teams through every stage of the project cycle Results Without Authority is the definitive book on control teaching the three principal levels of control including project process influence and metrics among other important areas You learn the surefire way to keep projects moving forward by relying only on these factors. The book's completely updated second edition includes new information on agile methods and evolving project management tools strategies for working with virtual teams analytical versus blink decision processes the use and misuse of social media in project environments and the myth of multitasking For project leaders lacking clear cut authority getting everyone on board and keeping them there can be a challenge Whether you re managing small team level projects or major organizational initiatives Results Without Authority is the must have guide to getting the best outcomes for your company

Handbook of Research on Project Management Strategies and Tools for Organizational Success Moreno-Monsalve, Nelson Antonio, Diez-Silva, H. Mauricio, Diaz-Piraguive, Flor Nancy, Perez-Uribe, Rafael Ignacio, 2020-01-17 Project management tools can be used as an alternative to improve and strengthen a company s position in the market However the management of projects has been in constant transformation Elements such as time cost and scope on which it is based have been complemented with other trends such as the project team change management knowledge management good negotiation practices management of stakeholders sustainability etc In order to improve the competitiveness of their company and increase earned value managers must remain up to date on these latest transformations and best practices The Handbook of Research on Project Management Strategies and Tools for Organizational Success is a pivotal reference source that analyzes and disseminates new trends that will allow managers to improve their skills and strengthen the performance of their companies through obtaining better results in the projects undertaken While highlighting topics such as market growth risk management and value creation this book is ideally designed for project managers managers business professionals entrepreneurs academicians researchers and students seeking current research on improving the competitiveness of companies as well as increasing their earned value The Project Management Office (PMO) Monique Aubry, PhD, MPM, Brian Hobbs, 2010-04-01 Since project management offices began to appear in organizations over the last decade project management practitioners and their organizations have been asking how to structure project management offices PMOs and what functions to assign them In The Project Management Office PMO A Quest For Understanding authors Brian Hobbs and Monique Aubry address these questions providing a look at how PMOs exist today and some clues about how and why they re changing Of particular interest to practitioners the authors address the roles that PMOs play in organizations which provides valuable insights for better creating structuring and governing PMOs When designing a PMO an organization has a variety of choices regarding the PMO s structure and role assignment By providing a way to define PMOs by type this research explores how to set up and define a PMO depending upon the specific type of PMO

The authors discuss the many bases for the types of PMOs including structural characteristics and functions and how these types affect the PMOs role in the organization $\frac{1}{2}$	

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