

GILLES PAQUET



*Crippling Epistemologies
and Governance Failures*

A PLEA FOR
EXPERIMENTALISM

Crippling Epistemologies And Governance Failures A Plea For Experimentalism Governance Series

Claude Rocan



Crippling Epistemologies And Governance Failures A Plea For Experimentalism Governance Series:

Crippling Epistemologies and Governance Failures Gilles Paquet, 2009-04-18 In *Crippling Epistemologies and Governance Failures* Gilles Paquet criticizes the prevailing practices of the social sciences on the basis of their inadequate concepts of knowledge evidence and inquiry concepts he claims have become methodological mental prisons Paquet describes the prevailing policy development process in Canada in terms of its weak information infrastructure poor accountability and inflexible organization design In contrast he suggests that social science and public policy should promote forms of serious play that would allow organizations to experiment with new structures Paquet engages with numerous foundationalist programs in the social sciences in order to show their inadequacy and suggests important and unexplored directions in policy areas as diverse as education science health intergovernmental and foreign policy He closes the work with a plea for experimentalism in academic research policy development and organization design **The Service State**

Patrice Dutil, Cosmo Howard, John Langford, Jeffrey Roy, 2011-01-14 In the past ten years Canadians have witnessed a renaissance in the delivery of government services New service organizations are cropping up across the country and accomplishing extraordinary things Efforts are being made to consult citizens on how to improve and integrate services Considerable resources are being invested in measuring and showcasing performance improvement This book probes the central dimensions of service reform efforts from a variety of perspectives and answers some pressing questions How can we make better decisions about service delivery How should we measure service delivery performance How should we engage users of government services How can we create a service culture How can we use the internet more effectively Approaching service delivery as not merely technical but inherently political and controversial the authors look beyond the rhetoric to see what has actually been achieved and what obstacles confront further improvements **The Black Hole of Public**

Administration Ruth Hubbard, Gilles Paquet, 2010 In *The Black Hole of Public Administration* experienced public servant Ruth Hubbard and public administration iconoclast Gilles Paquet sound a wake up call to the federal public service They lament the lack of serious play going on in Canada's public administration today and map some possible escape plans They look to a more participatory governance model open source governing or small g governance as a way to liberate our public service from antiquated styles and systems of governing **The Case for Centralized Federalism** Gordon

DiGiacomo, Maryantonett Flumian, 2010-08-21 *The Case for Centralized Federalism* and its sister volume *The Case for Decentralized Federalism* are the outcome of the Federalism Redux Project created to stimulate a serious and useful conversation on federalism in Canada They provide the vocabulary and arguments needed to articulate the case for a centralized or a decentralized Canadian federalism In *The Case for Centralized Federalism* an array of experts condemns the federal government's submissiveness in its dealings with the provinces and calls for a renewed federal assertiveness They argue that the federal government is best placed to create effective policy support democracy and respond to issues of

national importance **The Case for Decentralized Federalism** Ruth Hubbard, Gilles Paquet, 2011-01-17 The Case for Decentralized Federalism and its sister volume The Case for Centralized Federalism are the outcome of the Federalism Redux Project created to stimulate a serious and useful conversation on federalism in Canada They provide the vocabulary and arguments needed to articulate the case for a centralized or a decentralized Canadian federalism The Case for Decentralized Federalism brings together experts who believe decentralized federalism is the optimal arrangement for governing the contextual diversity and cultural pluralism in Canada Using different approaches they argue that by dividing the work of public governance among different levels of government it is easier to address the needs and aspirations of the diverse groups that make up Canada Intelligent Governance Gilles Paquet, Christopher Wilson, 2016-06-12 Striking the right fit between resources processes and outcomes in complex environments where different groups have something to contribute towards joint outcomes even though they partake in joint operations in the pursuit of their own objectives This is what intelligent governance is all about It is the practical application of an evolving worldview that is a less conflictive more intelligent more cooperative and a wiser mode of human coordination This short book proposes some guideposts for intelligent governance It does not put forward a rigid blueprint or a recipe that could mechanically and blindly be followed but a prototype for a process of inquiry seeking to help organizations find a way forward through innovation and value adding some general indications about the most toxic pitfalls likely to materialize mental prisons lack of mindfulness etc and comments about the most promising opportunities or initiatives likely to nudge the coordinating inquiries into successful directions A Research Agenda for Governance Peters, B. Guy, Pierre, Jon, Sørensen, Eva, Torfing, Jacob, 2022-05-03 This Research Handbook offers a comprehensive study of existing and emerging general principles of EU law by scholars from a wide range of expertise in EU law international law legal theory and different areas of substantive law It explores the theory content role and function of general principles in EU law to better understand general principles as a mechanism for the substantive openness of the EU legal order as well as for cross fertilization and coherence of legal orders Their potential as a tool to manage the interaction of legal regimes and orders is a particular focal point and will make this Handbook a must read for scholars of EU Law Probing the Bureaucratic Mind Ruth Hubbard, Gilles Paquet, 2014-04-11 This book explores the thinking of Canadian federal public service senior executives through conversations The transformation of the environment and of the institutional order has created quite a challenge maintaining some sort of adequacy between these evolving realities and the frames of reference in use by public sector executives Complexity is often nothing more than a name for a new order calling for a new frame of reference and the reluctance to abandon old conceptual frameworks is often responsible for fundamental learning disabilities Through a series of conversations with Canadian federal senior executives about more and more daunting problems from coping with an evolving context to engaging intelligently with a new modus operandi to trying to nudge and tweak programs in order to correct toxic pathologies to reframing perceptions and

redesigning organizations to meet the new challenges weaknesses of the capabilities of the Canadian federal executives to respond to current challenges were revealed and suggestions made about ways to kick start a process of refurbishment of these capabilities

Pasquinade in E Gilles Paquet, 2021-11-30 Pasquinade is a satire or critical comment traditionally posted in a public place in ancient Rome in particular on the statue of Pasquino Pasquinades in E is Gilles Paquet's contribution to this waning tradition These essays are exercises in critical thinking They aim to exorcise a number of mental prisons about aspects of governing and at denouncing pathologies in our ways of thinking and governing ourselves by exposing their toxic nature Silence on such matters connotes tacit agreement with toxic nonsense and therefore guilt by association for the ensuing mal governance

Gilles Paquet Caroline Andrew, Ruth Hubbard, Jeffrey Roy, 2010-10-27 This volume explores and contextualizes the contributions of Gilles Paquet as a social scientist A quintessential public intellectual Gilles Paquet's long and multifaceted career has shown him to be a thinker of significant power and creativity This self-described homo hereticus always critical and sometimes controversial has influenced scholars and policy makers in Canada and around the globe The contributors reveal how his assessments of economics politics public administration and education have stirred their minds and helped them make sense of the world around them The volume also provides comments on Paquet's vision of governance touching on concepts of which he has made extensive use meso analysis social learning and moral contracts

The Evolving Physiology of Government O. P. Dwivedi, Byron M. Sheldrick, Tim A. Mau, 2009-06-20 Canadian public administration has provided a rich ground for examining the changing nature of the state Currents of political change have rippled through the administration of the public sector often producing significant alterations in our understanding of how best to organize and administer public services This volume brings together some of the leading Canadian and international scholars of public administration to reflect on these changes and their significance Providing a historical perspective on public administration in Canada the volume examines the shift from a traditional model of administration to newer forms such as new public management and governance and explores current debates and the place of Canadian public administration within a broader comparative perspective

Stewardship Ruth Hubbard, Gilles Paquet, Christopher Wilson, 2022-08-10 This first volume in the Collaborative Decentred Metagovernance Series scopes what is meant by collaborative decentred metagovernance and stewardship how this new problematique has emerged on what assumptions and key concepts it is built the central role played by inquiring systems in public policy and how it can be used to throw some light on wicked policy problems in policy domains like health productivity and innovation as well as on persistent and perplexing issues like the need to strike a new balance in conflicts with Aboriginal communities over such things as the illegal tobacco trade and self governance This book explains how collaborative decentred metagovernance combines forms and styles of governance being experimented with in the private public and voluntary sectors to ensure effective coordination when no one can legitimately lay claim to being in charge because power resources and information

are widely distributed into many hands and governance must of necessity be decentred and collaborative

Routledge Handbook of Policy Design Michael Howlett, Ishani Mukherjee, 2018-07-17 Uniting theoretical bases and advancements in practice the Routledge Handbook of Policy Design brings together leading experts in the academic field of policy design in a pioneering effort of scholarship Each chapter provides a multi topic overview of the state of knowledge on how why where or when policies are designed and how such designs can be improved These experts address how a new emphasis on effective policy design has re emerged in public policy studies in recent years and clarify the role of historical policy decisions policy capacities and government intentions in promoting a design orientation towards policy formulation and policy making more generally They examine many previously unexplored aspects of policy designs and designing activities which focus upon analyzing and improving the sets of policy tools adopted by governments to correct policy problems Ranging from the fundamentals of policy design and its place in greater policy studies to new questions regarding policy design content and effectiveness to contemporary design trends such as the use of digital tools and big data the Routledge Handbook of Policy Design is a comprehensive reference for students and scholars of public policy public administration and public management government and business

Building Bridges Claude Rocan, 2022-08-10 The case studies contained in this book show real life examples of complex problems being addressed through collaboration The problems confronting modern society are complex and do not lend themselves to simple solutions or linear decision making They require the involvement of many stakeholders This is often brought about by networks which bring together a multitude of players in the search for solutions to public policy issues This can be challenging as differing viewpoints and personalities and often conflicting interests need to be acknowledged and reconciled Yet without the involvement of all interested parties solutions that emerge will likely be partial distorted and short lived The cases span a broad spectrum including issues of poverty reduction criminal gang reduction environmental reparation economic development for First Nations building age friendly communities and co management of fisheries

The Unimagined Canadian Capital Rupak Chattopadhyay, Gilles Paquet, 2022-08-10 Too many stakeholders have neglected their duty of imagining an aspiring federal capital region for Canada Under the auspices of the Forum of Federations a number of persons interested in the fate of Canada s federal capital region came together to examine the challenges facing the region and to put forward suggestions to deal with them In this report on the brainstorming exercise conducted in January 2011 professionals academics and elected officials take stock of the vast array of assets on which the federal capital region can build probe the many sources of failures in coping as effectively and creatively as one would expect with the diversity trans border financial and governance challenges and make suggestions to ensure that the federal capital region does not remain unimagined in the future

A Subtle Balance Edward A. Parson, 2015-06-15 A Subtle Balance critically reflects on major trends and enduring challenges over the last four decades of public policy and governance During this time a tension has existed between two aims for public decisions that they be based on the best

available evidence and analysis and that they be fully democratic This period has seen a continuing drive for more direct citizen engagement in decision making and governments trying to address major policy issues through novel consultative and collaborative processes In essays that offer detailed and novel insights into the recent history of specific issues in social policy environmental policy and processes of policy advice and decision making contributors elaborate on how these trends have played out in diverse areas of practice what their consequences have been and how specific institutional reforms could reset the requisite balance between expertise evidence and democracy in Canadian public policy Inspired by the wide ranging contributions to scholarship and practice of A R Rod Dobell A Subtle Balance draws on the influences of distinguished scholars and sophisticated practitioners of public policy to assess recent changes in governance Contributors include Martin Bunton Barry Carin Ian Clark Rachel Culley Rod Dobell Lia Ernst Jill Horwitz John Langford Justin Longo Michael Prince Harry Swain Charles Ungerleider Josee van Eijndhoven Michael Wolfson and David Zussman

Life, Fish and Mangroves Melissa Marschke, 2012-01-28 In Life Fish and Mangroves Melissa Marschke explores the potential of resource governance offering a case study of resource dependent village life Following six households and one village based institution in coastal Cambodia over a twelve year period Marschke reveals the opportunities and constraints facing villagers and illustrates why local resource management practices remain delicate even with a sustained effort She highlights how government and business interests in community based management and resource exploitation combine to produce a complex highly uncertain dynamic With this instructive study she demonstrates that in spite of a significant effort spanning many years and engaging many players resource governance remains fragile and coastal livelihoods in Cambodia remain precarious

Driving the Fake Out of Public Administration Ruth Hubbard, Gilles Paquet, 2022-08-10 Much of the waste in public administration is ascribable to the displacement of the primary concern for performance and coordination by a primary concern for redistribution In each sphere of activities it has led to unreasonable rules inspired by egalitarianism that have triggered permanent allocational malefits The failure to confront the progressivist ethos and culture has rendered any action on the managerial front ineffective First the authors underscore the seemingly unanimous diagnosis of waste and dysfunctions in Canada's federal public service and show that efforts to correct the situation have failed This failure is ascribable to a fundamental incapacity to deal concurrently with the ill advised managerial decisions of governments and the perverse progressivist philosophy inspiring them Second an MRI of the human resource HR regimes has been sketched as a guide to the detoxing and modernization of the HR regimes It was used to spell out some guidelines for the modification of management structures and competencies and to probe the cultural underground of moral contracts that would need to underpin the new arrangements

Challenges to Public Value Creation Brian J. Cook, 2024-03-27 This powerful collection shows that public value has come of age Its reach has extended far beyond the Anglosphere from which it has emerged And it provides a prism for strategic thinking about how governments are to deal with the grittiness of the contexts

and challenge they currently face This must read volume sits at the cutting edge of these important developments Paul t Hart Professor of Public Administration Utrecht University The Netherlands Challenges to Public Value Creation is a wonderful addition to the growing literature on public value creation John M Bryson McKnight Presidential Professor Emeritus University of Minnesota USA The purpose of government is to create public value While this has become an increasingly accepted refrain in public policy administration and management numerous questions remain about where when why how and by whom public value is created With everything from philosophical and conceptual arguments to empirical analyses and cases the contributors to this noteworthy volume offer new ideas reveal important insights suggest exciting directions for research and practice and ultimately give more substance and shape to the idea of public value creation Tina Nabatchi Director Program for the Advancement of Research on Conflict Collaboration Syracuse University USA This volume examines fundamental questions about the public value of public decisions More specifically it seeks to assess whether all public decisions create public value if it is possible to know what value for the public as a whole a government decision will create and how government officials can justify their decisions in terms of public value Leading experts bring a diverse array of perspectives on the normative epistemological and processual challenges to identifying describing measuring and evaluating the public value claims that public officials often articulate in defending their decisions and the results that citizens often seek The book will appeal to scholars and students of public policy and public administration Brian J Cook is Emeritus Professor of Public Administration and Policy at Virginia Tech USA

A Future for Economics Christopher Maule, 2022-08-10 Economics is a discipline fundamentally concerned with effective coordination In that way its main concerns are very close to those of governance Economics like governance has evolved considerably over the last half century This book is a very modest attempt at gauging the relative importance of this tsunami and the way in which it might indicate what will be its future A Future for Economics proposes the reflections on this general theme by eight senior members of the economics profession who have all taught at some time in the Department of Economics at Carleton University in Ottawa a department that has always been known for its intellectual temerity and for its interest in extending the scope of economics beyond its traditional boundaries The Carleton sample of economists who share their views here have practiced in different sub fields of economics and have chosen to articulate their views and experiences in very different ways But their collective experience reflects a broad exposure to the ways in which the discipline has evolved both in academic circles and in the various organizations and institutions where they have practiced their profession in Canada and abroad

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













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


























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