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Extreme Programming Refactored:

The Case Against XP

- Cuts through the hype and tells "the other side of the story" about Extreme Programming (XP)
- Provides a thorough and systematic analysis of XP practices, and separates the "agile" from the "fragile"
- Proposes better ways of achieving XP's agile goals that are applicable to a much wider range of projects

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Extreme Programming Refactored The Case Against Xp

Jay D White



Extreme Programming Refactored The Case Against Xp:

Extreme Programming Refactored Don Rosenberg, Matt Stephens, 2008-01-01 *Extreme Programming Refactored The Case Against XP* featuring Songs of the Extremos takes a satirical look at the increasingly hyped extreme programming XP methodology It explores some quite astonishing Extremo quotes that have typified the XP approach quotes such as XPers are not afraid of oral documentation Schedule is the customer's problem Dependencies between requirements are more a matter of fear than reality and Concentration is the enemy In between the chuckles though there is a serious analysis of XP's many flaws The authors also examine C3 the first XP project whose team most of whom went on to get XP book deals shortly before C3's cancellation described themselves as the best team on the face of the Earth In a later chapter the authors also note that one problem which can affect pair programmers is overconfidence or is that excessive courage The authors examine whether the problems that led to C3's inexplicable cancellation could also afflict present day XP projects In the final chapter Refactoring XP Matt and Doug suggest some ways of achieving the agile goals of XP using some XP practices used in moderation combined with other less risk laden methods

Extreme Programming Refactored Don Rosenberg, Matt Stephens, 2014-09-18

Information Systems Development Chris Barry, Kieran Conboy, Michael Lang, Gregory Wojtkowski, Wita Wojtkowski, 2008-10-24 Information Systems Development ISD progresses rapidly continually creating new challenges for the professionals involved New concepts approaches and techniques of systems development emerge constantly in this field Progress in ISD comes from research as well as from practice This conference will discuss issues pertaining to information systems development ISD in the inter networked digital economy Participants will include researchers both experienced and novice from industry and academia as well as students and practitioners Themes will include methods and approaches for ISD ISD education philosophical ethical and sociological aspects of ISD as well as specialized tracks such as distributed software development ISD and knowledge management ISD and electronic business electronic government ISD in public sector organizations IOS

Agile! Bertrand Meyer, 2014-04-03 Are you attracted by the promises of agile methods but put off by the fanaticism of many agile texts Would you like to know which agile techniques work which ones do not matter much and which ones will harm your projects Then you need *Agile* the first exhaustive objective review of agile principles techniques and tools Agile methods are one of the most important developments in software over the past decades but also a surprising mix of the best and the worst Until now every project and developer had to sort out the good ideas from the bad by themselves This book spares you the pain It offers both a thorough descriptive presentation of agile techniques and a perceptive analysis of their benefits and limitations Agile serves first as a primer on agile development one chapter each introduces agile principles roles managerial practices technical practices and artifacts A separate chapter analyzes the four major agile methods Extreme Programming Lean Software Scrum and Crystal The accompanying critical analysis explains what you should retain and discard from agile ideas It is based on Meyer's thorough

understanding of software engineering and his extensive personal experience of programming and project management He highlights the limitations of agile methods as well as their truly brilliant contributions even those to which their own authors do not do full justice Three important chapters precede the core discussion of agile ideas an overview serving as a concentrate of the entire book a dissection of the intellectual devices used by agile authors and a review of classical software engineering techniques such as requirements analysis and lifecycle models which agile methods criticize The final chapters describe the precautions that a company should take during a transition to agile development and present an overall assessment of agile ideas This is the first book to discuss agile methods beyond the brouhaha in the general context of modern software engineering It is a key resource for projects that want to combine the best of established results and agile innovations

E-Collaboration in Modern Organizations: Initiating and Managing Distributed Projects Kock, Ned, 2007-11-30 E Collaboration in Modern Organizations Initiating and Managing Distributed Projects combines comprehensive research related to e collaboration in modern organizations emphasizing topics relevant to those involved in initiating and managing distributed projects Providing authoritative content to scholars researchers and practitioners this book specifically describes conceptual and theoretical issues that have implications for distributed project management implications surrounding the use of e collaborative environments for distributed projects and emerging issues and debate related directly and indirectly to e collaboration support for distributed project management

Virtual Team Leadership and Collaborative Engineering Advancements: Contemporary Issues and Implications Kock, Ned, 2009-02-28 Addresses a range of e collaboration topics with emphasis on virtual team leadership and collaborative engineering Presents a blend of conceptual theoretical and applied chapters

IT Outsourcing: Concepts, Methodologies, Tools, and Applications St. Amant, Kirk, 2009-07-31 This book covers a wide range of topics involved in the outsourcing of information technology through state of the art collaborations of international field experts Provided by publisher

Use Case Driven Object Modeling with UML Theory and Practice Don Rosenberg, Matt Stephens, 2008-06-28 Use Case Driven Object Modeling with UML Theory and Practice shows how to drive an object oriented software design from use case all the way through coding and testing based on the minimalist UML based ICONIX process In addition to a comprehensive explanation of the foundations of the approach the book makes extensive use of examples and provides exercises at the back of each chapter This book leads by example It demonstrates common analysis and design errors shows how to detect and fix them and suggests how to avoid making the same errors in the future The book also encourages you to examine its UML examples and to search for specific errors You ll get clues then later receive the answers during review sessions toward the end of the book

Lean Software

Development in Action Andrea Janes, Giancarlo Succi, 2014-11-14 This book illustrates how goal oriented automated measurement can be used to create Lean organizations and to facilitate the development of Lean software while also demonstrating the practical implementation of Lean software development by combining tried and trusted tools In order to

be successful a Lean orientation of software development has to go hand in hand with a company's overall business strategy. To achieve this two interrelated aspects require special attention: measurement and experience management. In this book Janes and Succi provide the necessary knowledge to establish Lean software company thinking while also exploiting the latest approaches to software measurement. A comprehensive company-wide measurement approach is exactly what companies need in order to align their activities to the demands of their stakeholders to their business strategy etc. With the automatic non-invasive measurement approach proposed in this book even small and medium-sized enterprises that do not have the resources to introduce heavyweight processes will be able to make their software development processes considerably more Lean. The book is divided into three parts. Part I: Motivation for Lean Software Development explains just what Lean Production means, why it can be advantageous to apply Lean concepts to software engineering and which existing approaches are best suited to achieving this. Part II: The Pillars of Lean Software Development presents the tools needed to achieve Lean software development: Non-invasive Measurement, the Goal Question Metric approach and the Experience Factory. Finally, Part III: Lean Software Development in Action shows how different tools can be combined to enable Lean Thinking in software development. The book primarily addresses the needs of all those working in the field of software engineering who want to understand how to establish an efficient and effective software development process. This group includes developers, managers and students pursuing an M.Sc. degree in software engineering.

Managing Information in the Public Sector Jay D White, 2015-02-12. This first of its kind survey covers both the basics of information technology and the managerial and political issues surrounding the use of these technologies. Unlike other works on information systems, this book is written specifically for the public sector and addresses unique public sector issues and concerns. The technical basics are explained in clear English with as little technical jargon as possible so that readers can move on to informed analysis of the public policy issues surrounding government's use of MIS. This practical tool includes end-of-chapter summaries with bridges to upcoming chapters, numerous boxed exhibits, thorough end-of-chapter notes and a bibliography for further reading.

Organizational Dynamics of Technology-Based Innovation: Diversifying the Research Agenda Tom

McMaster, David Wastell, Elaine Ferneley, Janice DeGross, 2007-06-01. This volume presents papers from the 10th Working Conference of the IFIP WG 8.6 on the adoption and diffusion of information systems and technologies. It explores the dynamics of how some technological innovation efforts succeed while others fail. The book looks to expand the research agenda, paying special attention to the areas of theoretical perspectives, methodologies and organizational sectors.

Software Technology Mike Hinchey, 2018-07-09. A comprehensive collection of influential articles from one of IEEE

Computer magazine's most popular columns. This book is a compendium of extended and revised publications that have appeared in the Software Technologies column of IEEE Computer magazine, which covers key topics in software engineering such as software development, software correctness and related techniques, cloud computing, self-managing software and self

aware systems Emerging properties of software technology are also discussed in this book which will help refine the developing framework for creating the next generation of software technologies and help readers predict future developments and challenges in the field Software Technology provides guidance on the challenges of developing software today and points readers to where the best advances are being made Filled with one insightful article after another the book serves to inform the conversation about the next wave of software technology advances and applications In addition the book Introduces the software landscape and challenges associated with emerging technologies Covers the life cycle of software products including concepts requirements development testing verification evolution and security Contains rewritten and updated articles by leaders in the software industry Covers both theoretical and practical topics Informative and thought provoking throughout Software Technology is a valuable book for everyone in the software engineering community that will inspire as much as it will teach all who flip through its pages

Software Development Rhythms Kim Man Lui, Keith C. Chan, 2008-01-09 An accessible innovative perspective on using the flexibility of agile practices to increase software quality and profitability When agile approaches in your organization don't work as expected or you feel caught in the choice between agility and discipline it is time to stop and think about software development rhythms Agile software development is a popular development process that continues to reshape philosophies on the connections between disciplined processes and agile practices In *Software Development Rhythms* authors Lui and Chan explain how adopting one practice and combining it with another builds upon the flexibility of agile practices to create a type of synergy defined as software development rhythms The authors demonstrate how these rhythms can be harmonized to achieve synergies making them stronger together than they would be apart *Software Development Rhythms* provides programmers with a powerful metaphor for resolving some classic software management controversies and dealing with some common difficulties in agile software management *Software Development Rhythms* is divided into two parts and covers Essentials provides an introduction to software development rhythms explores the programmer's unconscious mind at work on software methodology discusses the characteristics of the iterative cycle and open source software development and introduces the topic of agile values and agile practices *Rhythms* compares plagiarism programming with cut paste programming provides an in depth discussion of different ways to approach collaborative programming demonstrates how to combine and harmonize these practices so they can be applied to common software management problems such as motivating programmers discovering solution patterns managing software teams and rescuing troubled IT projects and takes a comprehensive look at Scrum CMMI Just In Time Lean Software Development and Test Driven Development from a software development rhythm perspective Abundantly illustrated with informative graphics and amusing cartoons *Software Development Rhythms* is a comprehensive and thought provoking introduction to some of the most advanced concepts in current software management Written in a refreshingly easy to read style and filled with interesting anecdotes simulation exercises and case studies *Software Development Rhythms*

is suitable for the practitioner and graduate student alike It offers readers practical guidance on how to take the themes and concepts presented in this book back to their own projects to harmonize their software practices and release the synergies of their own teams

Parallel Agile - faster delivery, fewer defects, lower cost Doug Rosenberg, Barry Boehm, Matt Stephens, Charles Suscheck, Shobha Rani Dhalipathi, Bo Wang, 2020-01-03 From the beginning of software time people have wondered why it isn't possible to accelerate software projects by simply adding staff This is sometimes known as the nine women can't make a baby in one month problem The most famous treatise declaring this to be impossible is Fred Brooks 1975 book The Mythical Man Month in which he declares that adding more programmers to a late software project makes it later and indeed this has proven largely true over the decades Aided by a domain driven code generator that quickly creates database and API code Parallel Agile PA achieves significant schedule compression using parallelism as many developers as necessary can independently and concurrently develop the scenarios from initial prototype through production code Projects can scale by elastic staffing rather than by stretching schedules for larger development efforts Schedule compression with a large team of developers working in parallel is analogous to hardware acceleration of compute problems using parallel CPUs PA has some similarities with and differences from other Agile approaches Like most Agile methods PA gets to code early and uses feedback from executable software to drive requirements and design PA uses technical prototyping as a risk mitigation strategy to help sanity check requirements for feasibility and to evaluate different technical architectures and technologies Unlike many Agile methods PA does not support design by refactoring and it doesn't drive designs from unit tests Instead PA uses a minimalist UML based design approach Agile ICONIX that starts out with a domain model to facilitate communication across the development team and partitions the system along use case boundaries which enables parallel development Parallel Agile is fully compatible with the Incremental Commitment Spiral Model ICSM which involves concurrent effort of a systems engineering team a development team and a test team working alongside the developers The authors have been researching and refining the PA process for several years on multiple test projects that have involved over 200 developers The book's example project details the design of one of these test projects a crowdsourced traffic safety system

Agile Development with ICONIX Process Don Rosenberg, Mark Collins-Cope, Matt Stephens, 2006-11-22 This book describes how to apply ICONIX Process a minimal use case driven modeling process in an agile software project It's full of practical advice for avoiding common agile pitfalls Further the book defines a core agile subset so those of you who want to get agile need not spend years learning to do it Instead you can simply read this book and apply the core subset of techniques The book follows a real life NET C project from inception and UML modeling to working code through several iterations You can then go online to compare the finished product with the initial set of use cases The book also introduces several extensions to the core ICONIX Process including combining test driven development TDD with up front design to maximize both approaches with examples using Java and JUnit And the book incorporates persona analysis to drive the projects goals and reduce

requirements churn **Encyclopedia of Information Science and Technology** Mehdi Khosrow-Pour, Mehdi Khosrowpour, 2009 This set of books represents a detailed compendium of authoritative research based entries that define the contemporary state of knowledge on technology Provided by publisher *Product-Focused Software Process Improvement* Danilo Caivano, Markku Oivo, Maria Teresa Baldassarre, Giuseppe Visaggio, 2011-06-15 This book constitutes the refereed proceedings of the 12 International Conference on Product Focused Software Process Improvement PROFES 2011 held in Torre Canne Italy in June 2011 The 24 revised full papers presented together with the abstracts of 2 keynote addresses were carefully reviewed and selected from 54 submissions The papers are organized in topical sections on agile and lean practices cross model quality improvement global and competitive software development managing diversity product and process measurements product focused software process improvement requirement process improvement and software process improvement **Introduction to Software Engineering** Ronald J. Leach, 2018-09-03 Practical Guidance on the Efficient Development of High Quality Software Introduction to Software Engineering Second Edition equips students with the fundamentals to prepare them for satisfying careers as software engineers regardless of future changes in the field even if the changes are unpredictable or disruptive in nature Retaining the same organization as its predecessor this second edition adds considerable material on open source and agile development models The text helps students understand software development techniques and processes at a reasonably sophisticated level Students acquire practical experience through team software projects Throughout much of the book a relatively large project is used to teach about the requirements design and coding of software In addition a continuing case study of an agile software development project offers a complete picture of how a successful agile project can work The book covers each major phase of the software development life cycle from developing software requirements to software maintenance It also discusses project management and explains how to read software engineering literature Three appendices describe software patents command line arguments and flowcharts **Software Quality Assurance** Neil Walkinshaw, 2017-07-24 This textbook offers undergraduate students an introduction to the main principles and some of the most popular techniques that constitute software quality assurance The book seeks to engage students by placing an emphasis on the underlying foundations of modern quality assurance techniques using these to highlight why techniques work as opposed to merely focussing on how they work In doing so it provides readers with a comprehensive understanding of where software quality fits into the development lifecycle spoiler everywhere and what the key quality assurance activities are The book focuses on quality assurance in a way that typical more generic software engineering reference books do not It is structured so that it can and should be read from cover to cover throughout the course of a typical university module Specifically it is Concise it is small enough to be readable in its entirety over the course of a typical software engineering module Explanatory topics are discussed not merely in terms of what they are but also why they are the way they are what events technologies and

individuals or organisations helped to shape them into what they are now Applied topics are covered with a view to giving the reader a good idea of how they can be applied in practice and by pointing where possible to evidence of their efficacy The book starts from some of the most general notions e g quality and development process and gradually homes in on the more specific activities assuming knowledge of the basic notions established in prior chapters Each chapter concludes with a Key Points section summarising the main issues that have been covered in the chapter Throughout the book there are exercises that serve to remind readers of relevant parts in the book that have been covered previously and give them the opportunity to reflect on a particular topic and refer to related references

Dependable Systems: Software, Computing, Networks Jürg Kohlas, Bertrand Meyer, André Schiper, 2006-07-31 Modern civilization relies on a functioning information infrastructure As a result dependability has become a central issue in all disciplines of systems engineering and software architecture Theories methods and tools that help to master the problems encountered in the design process and the management of operations are therefore of utmost importance for the future of information and communication technology The present volume documents the results of a research program on Dependable Information and Communication Systems DICS The members of the project met in two workshops organized by the Hasler Foundation This state of the art survey contains 3 overview articles identifying major issues of dependability and presenting the latest solutions as well as 10 carefully selected and revised papers depicting the research results originating from those workshops The first workshop took place in Munchenwiler Switzerland in March 2004 and the second workshop which marked the conclusion of the projects in Lwenberg Switzerland in October 2005 The papers are organized in topical sections on surveys dependable software dependable computing and dependable networks

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