

# Research and innovation futures: challenging the dominant innovation paradigm

K.-H. Leitner, K. M. Weber

While new ways of doing research and innovation such as open science, Science 2.0, open innovation, user innovation or crowdsourcing have been intensively discussed in the past few years, little systematic analysis and exploration of their wider positive, but also negative effects for economy, society and environment has been conducted. Based on the findings from three European foresight projects we discuss critical aspects of changing research and innovation patterns and their challenges for innovation policy and management.

**Keywords:** future of innovation; open innovation; open science; slow innovation; automated innovation; innovation management

## Die Zukunft von Forschung und Innovation: a la carte etablierter Innovationsparadigmen.

Neue Innovationsmodelle wie Open Innovation, Science 2.0, User Innovation und Crowdsourcing haben in den letzten Jahren große Aufmerksamkeit in Theorie und Praxis gewonnen. Bisher gab es jedoch wenige Studien, die systematisch die unterschiedlichen positiven wie auch möglichen negativen Effekte auf Wirtschaft, Gesellschaft und Umwelt untersuchen. Auf Basis der Ergebnisse von drei europäischen Foresight-Projekten werden kritische Aspekte der sich fundamental ändernden Forschungs- und Innovationsprozesse diskutiert und Herausforderungen für die Innovationspolitik und das Management von Innovation illustriert.

**Schlüsselwörter:** Zukunft von Innovation; Open Innovation; Science 2.0; User Innovation; Automated Innovation; Innovationsmanagement

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## 1. Introduction

New forms of organising and doing innovation and research such as open innovation [3], open science [18], Science 2.0 [24], user innovation [29], Crowdsourcing [14] or community innovation [27] have raised much attention in academia, business and policy in the last decade. The proponents of these models often highlight the need to adapt these approaches in order to increase competitiveness in the global innovation race or to explore new inroads for tackling major societal challenges.

While individual new forms of innovation have been discussed intensively in recent years, there is little systematic exploration of their potential in different areas and their implications for economy and society. Similarly, there is a broad spectrum of new concepts, ranging from citizen science to big data, which claim to revolutionise our dominant forms of doing science and research, but the evidence of their impact remains rather anecdotal. Neither have many studies been published exploring systematically and comparatively the potential future evolution and diffusion of the numerous new forms of doing research and innovation.

Although, undoubtedly, innovation has the potential to solve everyday life problems, provide enjoyable products, create wealth, and drive economic development, the question of the intensity and direction of innovation becomes increasingly relevant when innovation becomes pervasive. While innovation is often uncritically seen as positive, the acceleration of the innovation process and new organisational models of innovation may also have some unintended and negative impact on economic and social development. Science

and research often, but not exclusively, provide important underpinnings for innovation and feed into innovation activities. There are also other constituents of innovation such as social, organisational or institutional innovation-aspects, which are increasingly recognised as crucial for innovation to succeed [12]. In this paper we adopt a more critical perspective analyzing various problematic aspects, unintended consequences and complementary constituents of research and innovation.

These issues have been taken up recently in three international foresight projects funded within the 7th Framework Programme, by exploring the emergence of new forms of research and innovation patterns and the potential consequences of their widespread uptake. The Research and Innovation Futures (RIF)<sup>1</sup> project analysed new and emerging ways of doing and organising research in universities, research organisations, companies and civil society. The purpose is to contribute to preparing for the challenges and opportunities that may arise on tomorrow's research and innovation agendas. The Innovation Futures (INFU)<sup>2</sup> project explored new pat-

<sup>1</sup>See <https://ec.europa.eu/eurodesk/infu/200909/final-13th-final-report-4th-report-1-60-120-final-version-short.pdf> (grant no. 239058).

<sup>2</sup>See <http://innovation-futures.eu.org> (grant no. 225229).

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# Challenging The Innovation Paradigm Challenging The Innovation Paradigm

**BM King**



**Challenging The Innovation Paradigm Challenging The Innovation Paradigm:**

## Unveiling the Magic of Words: A Overview of "**Challenging The Innovation Paradigm Challenging The Innovation Paradigm**"

In a global defined by information and interconnectivity, the enchanting power of words has acquired unparalleled significance. Their capability to kindle emotions, provoke contemplation, and ignite transformative change is truly awe-inspiring. Enter the realm of "**Challenging The Innovation Paradigm Challenging The Innovation Paradigm**," a mesmerizing literary masterpiece penned by a distinguished author, guiding readers on a profound journey to unravel the secrets and potential hidden within every word. In this critique, we shall delve in to the book is central themes, examine its distinctive writing style, and assess its profound impact on the souls of its readers.

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