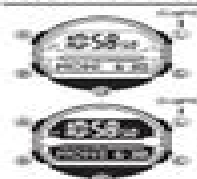


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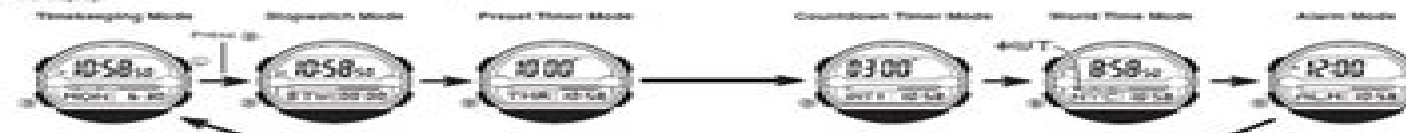
About This Manual



- Depending on the model of your watch, display text appears either as dark figures on a light background or light figures on a dark background. All sample displays in this manual are shown using dark figures on a light background.
- Button operations are indicated using the letters shown in the illustrations.
- Each section of this manual provides you with the information you need to perform operations in each mode. Further details and technical information can be found in the "Reference" section.

General Guide

- Press (B) to change from mode to mode.
- In any mode (except when a setting screen is on the display), press (C) to shut down the display.



Timekeeping



Hour: Minutes: Seconds
Day: Month: Year

To set the time and date



Use the Timekeeping Mode to set and enter the current time and date.

Read This Before You Set the Time and Date!

The time displayed in the Timekeeping Mode and World Time Mode are shared. Because of this, make sure you select a valid City Code before you set the time and date.

- In the Timekeeping Mode, hold down (C) until the seconds start to flash, which indicates the setting screen.
- Press (B) to move the flashing in the sequence shown below to select other settings.



- When the setting you want to change is flashing, use (C) and (D) to change it as illustrated below.

| Item | To do this: | See this: |
|-----------|--|--------------------------------|
| Time | Adjust the seconds to 00 | Press (B) |
| Day | Toggle between Daylight Saving Time (DST) and Standard Time (ST) | Press (B) |
| City Code | Change the city code | Use (C) (left) and (D) (right) |
| Hour | Change the hour or minutes | Use (C) (left) and (D) (right) |
| Month | Change the month or day | Use (C) (left) and (D) (right) |

- For details about city codes, see the "City Code Table".
- Note "Daylight Saving Time (DST)" for details about DST setting.
- Press (C) to turn the setting screen.

Daylight Saving Time (DST)

Daylight Saving Time (summer time) advances the time setting by one hour from Standard Time. Remember that not all countries or even local areas use Daylight Saving Time.

To toggle the Timekeeping Mode time between DST and Standard Time

- In the Timekeeping Mode, hold down (C) until the seconds start to flash, which indicates the setting screen.
- Press (B) to display the DST setting screen.
- Press (B) to toggle between Daylight Saving Time (DST) and Standard Time (ST) (DST displayed).
- Press (C) to exit the setting screen.
- The DST indicator appears on the display to indicate that Daylight Saving Time is turned on.



To toggle between 12-hour and 24-hour timekeeping

- In the Timekeeping Mode, press (C) to toggle between 12-hour timekeeping and 24-hour timekeeping.
- With the 12-hour format, the P (pm) indicator appears on the display for times in the range of noon to 11:59 a.m. and the A (am) indicator appears for times in the range of midnight to 11:59 a.m.
- With the 24-hour format, times are displayed in the range of 0:00 to 23:59, without any indicator.
- With 12-hour/24-hour timekeeping format you select in the Timekeeping Mode is displayed in all other modes.
- DST, A, and P indicators are not displayed when the current time is displayed in other modes.

Stopwatch



The Stopwatch Mode lets you time a game or event. The upper display shows how stop total elapsed time, while the lower display shows event elapsed time, which can be preset as required for time splits, half time, etc.

- The measurement limit of the upper display (total time) is 99 minutes 59 seconds.
- The measurement limit of the lower display (event time) is 99 minutes 59 seconds.
- A stopwatch measurement operation continues to run until you stop it. If either time reaches its measurement limit, it will restart from zero.
- A stopwatch measurement operation continues when it you start the Stopwatch Mode.
- Starting event timing will cause the display to change to the Stopwatch Time Screen from the initial screen shown on this page.

- All of the operations in this section are performed in the Stopwatch Mode, which you enter by pressing (B).

Stopwatch Mode time

- Use (C) to set.
- Press (B) to start.
- Press (B) to stop.
- Press (B) to reset.
- Press (B) to toggle between Daylight Saving Time (DST) and Standard Time (ST).

Stopwatch Time Screen



Event time measurement, seconds
The time measurement in the display can be cleared and restarted by pressing (C).

Watch Event Timing Operation

- Press (B) to start.
- Press (B) to stop.
- Press (B) to reset.
- Press (B) to toggle between Daylight Saving Time (DST) and Standard Time (ST).
- Press (B) to clear.

* Total time measurement in upper display continues.

Using the Stopwatch Mode to Time a Sporting Event

You can time a sporting event with the Stopwatch Mode, either with or without pre-setting the duration of the event. If you do, the watch will beep when the total time in the upper display reaches the preset event duration. If the event is interrupted for breaks or some other reason, press (C) to pause and restart event time measurement in the lower display. Total time measurement continues in the upper display. You can calculate the total time (any event interrupted) (your time) by subtracting the time in the lower display from the time in the upper display.

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Benjamin N. Levy



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and enhances financial strength and profitability It has been one year and three months since WHO recognized the new coronavirus as a pandemic on March 11 2020 The infection of the new coronavirus has spread all over the world and the social and economic conditions of the globalized world have been severely damaged and its vulnerabilities have been highlighted Deterioration of break even point due to decrease in sales Expanding the gap between management and on site awareness due to the impact of the COVID 19 Increasing number of internal frauds fraudulent accounting of overseas subsidiaries and inadequate internal control Roadmap goal setting and concrete measures for the realization of a carbon free society Under these circumstances what is most needed is the ability to respond to change by making use of hypotheses and verifications in addition to the wisdom accumulated in the past such as failure experiences and success experiences In order to build a corporate structure that responds to change it is necessary to manage change points by narrowing the pitch rather than managing goals To that end it is urgent to align the common operation cycle weekly chain conventional management indicators financial indicators and non financial indicators and manage the cockpit with the idea of the Balanced Scorecard As an inventory centric management consultant I advocate management accounting that can be used as an immediate force by connecting the management team and the field In particular as an evangelist of CCC cash conversion cycle and IFC inventory freshness management based on the latest case studies of more than 100 Japanese American and European companies we explain to executives business managers practitioners and students in an easy to understand manner in this book In addition to the decarbonized society this book also mentions food issues marine plastic issues and clothing disposal issues as non financial information Table of contents Chapter 1 Management Accounting and Corporate value creation index 1 Management Accounting and Financial Accounting 2 Fixed costs Variable costs and Break even point management 3 Corporate value management indicators especially ROE ROIC and case studies Chapter 2 Working capital and Cash Conversion Cycle CCC 1 Positioning of CCC 2 CCC comparison between Japan and U S and case studies 3 Inventory turnover days as key SCM management indicator 4 Change responsive company under COVID 19 Chapter 3 The relation between Inventory and finance 1 What is inventory management 2 Inventory from financial perspectives Profit and Loss statement and Inventory Balance sheet statement and Inventory Cash Flow statement and Inventory 3 Stock out rate Appropriate inventory level and Inventory evaluation Chapter 4 Non Financial Information 1 ESG and SDGs 2 Food problem Ocean plastic problem 3 Paris Agreement greenhouse gas emissions 4 Decarbonized society World trends and the position of the Japanese government 5 International organizations related to the environment TCFD SBT Initiative RE100 Chapter 5 Reduction of accounting fraud risks 1 Increasing accounting fraud risks and countermeasures 2 Fraud triangle opportunity motivation justification 3 Kanebo s accounting fraud and Toshiba s accounting fraud 4 Accounting fraud of overseas subsidiaries 5 Prevention measures for accounting fraud Chapter 6 Effective Measures 1 PSI production sales and inventory management 2 Freshness management of inventory and cash inventory accounts receivable accounts payable 3 Inventory dollar control and

Inventory unit control 4 Weekly operation cycle 5 Measures to improve CCC 6 Physical inventory event involving management staffs 7 Inventory diagnosis clinic 8 Chain of visualization of management and visualization of autonomy

Chapter 7 Effective management methods 1 Kyocera s Amoeba Management 2 IDC Inventory Driven Costs and RONA Return on net assets management 3 Balanced scorecard 4 Six Sigma method 5 ABC analysis activity based costing and ABM activity based cost management 6 Effective IT solution and promotion system

Chapter 8 Key issues in Japanese commercial practices and accounting system 1 Month end closing and next month end payment 2 Monthly accounting system

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