

# Communication in Construction Teams

Stephen Emmitt and Christopher Gorse

# Communication In Construction Teams Spon Research

**SJ Ball**



### **Communication In Construction Teams Spon Research:**

*Communication in Construction Teams* Stephen Emmitt, Christopher Gorse, 2006-09-27 Construction teams are usually complex interdisciplinary and temporary and as such the need for effective communication is crucial However published data regarding the manner in which individuals interact within the temporary project team is scarce with little other than anecdotal evidence available Recognizing this gap *Communication in Construction Teams* provides a comprehensive overview of the literature on interpersonal communication and delivers a critical review of various research methods previously used in and outside the construction management field Making use of Bales interaction process analysis IPA a tool used successfully in many fields to collect interaction data the text investigates the link between successful projects and the effectiveness of communication finding that participants in the construction process exhibit regular patterns of interaction and most significantly that there are different patterns of interaction associated with successful and unsuccessful projects Putting forward a number of practical suggestions to assist all actors involved in construction projects this insightful publication will be of interest to researchers in the fields of building design and construction management

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*Architectural Management* Stephen Emmitt, Matthijs Prins, Ad den Otter, 2009-04-13 Architectural Management represents the state of the art of research and practice in the field and includes contributions from leading international figures The book looks back at over a decade of research into architectural management considers the present challenges and opportunities and looks to the future You ll find a review of earlier work and developments as well as a focus on new research areas The book is divided into six sections representing topical themes each section contains two research based chapters and one practical case study Case studies are from six European countries Belgium Denmark Finland The Netherlands Norway and the UK

**Construction Supply Chain Management Handbook** William J. O'Brien, Carlos T. Formoso, Vrijhoef Ruben, Kerry

London,2008-10-20 Mounting emphasis on construction supply chain management CSCM is due to both global sourcing of materials and a shortage of labor These factors force increasing amounts of value added work to be conducted off site deep in the supply chain Construction Supply Chain Management Handbook compiles in one comprehensive source an overview of the dive

**Architectural Technology** Stephen Emmitt,2012-03-05 Since the publication of the first edition of Architectural Technology in 2002 there have been significant developments in the number of courses the profile of the discipline as well as significant changes in the Construction sector The Second edition of Architectural Technology addresses these challenges directly Much greater emphasis is given to the three core themes of the book Environmental Sustainability Innovation and Design An increase in the visual material included reinforces the critical role of Design aiding students to better translate conceptual designs into built artefacts Building upon solid teaching practice from the previous edition Architectural Technology is now more concisely structured to take the reader through the whole life cycle of a building emphasising sustainability and building performance Material on digital information building information modelling BIM and information communication technologies has been updated Most chapters have been re titled to emphasise the importance of design and make the book more accessible to a wider range of students Chapters conclude with updated more extensive links to further reading Architectural Technology 2nd Edition Bridges the knowledge gap between design and construction Tackles the core subjects of management technologies and design from a sustainable building angle Addresses the buildability and performance of a design from a whole life perspective Thoroughly revised and updated this undergraduate level textbook is essential for Architectural Technology courses Students studying Architectural Engineering Architecture Building Surveying and more general Construction courses will find the material invaluable

*Managing Knowledge in the Construction Industry* Alexander Styhre,2009-05-07 Knowledge management presents a new way of understanding organizations and companies and is especially suited to sophisticated and highly technical firms and operations such as those in the construction industry This new book draws on hard data from three separate research programs in Sweden and shows how the concept of knowledge can make sense in the construction industry an industry which can be viewed in essence as being engaged in the material transformation of nature into buildings In particular it explores and examines three different businesses a medium sized construction firm Wing rdh Architecture Sweden s most prestigious architecture firm and BESAB a specialist concrete injection firm working on underground construction An emerging theme is the situational and context bound nature of knowledge in the construction industry thus showing knowledge to be a remarkably heterogeneous concept A range of readers should find the book useful from students and construction managers through to researchers

*Specifying Buildings* Stephen Emmitt,2008-05-09 Selecting the best materials techniques and systems for each project and then specifying them correctly to meet all the requirements of quality time value constructability maintenance and durability is a fundamental aspect of architectural design It also helps to determine the quality and environmental impact of

the project Specifying Buildings A Design Management Perspective provides a unique insight into the entire specification process from selecting materials and products to writing the specification dealing with changes and minimising risk This new edition has been extensively revised and includes new case studies research findings and reviews to illustrate how to translate design intent into building assembly The book is structured to meet the needs of students on construction related programmes such as architecture engineering surveying and construction management It provides valuable insights and practical guidance with end of chapter exercises helping students achieve a thorough understanding of the specification process

**Employee Resourcing in the Construction Industry** Ani Raiden, Andrew Dainty, Richard Neale, 2009-03-04 Construction is one of the most challenging industrial environments for effective people management It is characterised by geographically dispersed projects production oriented management styles long working hours high levels of staff turnover and employment practices grounded in the traditional personnel paradigm The employee resourcing function recruitment selection and deployment is largely reactive and intuitive and fails to draw on the longer term benefits of strategic human resource management SHRM This book explores the challenges inherent in employee resourcing in depth It provides insights into the strategic considerations and operational approaches adopted by large construction organisations in deploying their human resources It presents an improved framework for informed SHRM style decision making derived from an extensive study conducted within eight major construction organisations This book provides a valuable resource for both students and practitioners interested in evaluating and improving current organisational practice

**The Invisible Houses** Gonzalo Lizarralde, 2014-10-30 Winner of the ACSA AIA Housing Design Education Award There is an increased interest among architects urban specialists and design professionals to contribute to solve the housing problem in developing countries The Invisible Houses takes us on a journey through the slums and informal settlements of South Africa India Colombia Honduras El Salvador Cuba Haiti and many other countries of the Global South revealing the challenges of and opportunities for improving the fate of millions of poor families Stressing the limitations of current approaches to housing development Gonzalo Lizarralde examines the short mid and long term consequences of housing intervention The book covers among others the issues of planning design infrastructure and project management It explains the different variables that need to be addressed and the causes of common failures and mistakes while outlining successful strategies based on embracing a sustained engagement with the complexity of processes that are generally invisible

*Construction Quantity Surveying* Donald Towey, 2017-09-05 The revised and updated comprehensive resource for Quantity Surveyors working with a construction contractor The second edition of Construction Quantity Surveying offers a practical guide to quantity surveying from a main contractor s perspective This indispensable resource covers measurement methodology including samples using NRM2 as a guide highlights the complex aspects of a contractor s business reviews the commercial and contractual management of a construction project and provides detailed and practical information on running a project from

commencement through to completion Today's Quantity Surveyor QS plays an essential role in the management of construction projects although the exact nature of the role depends on who employs the QS The QS engaged by the client and the contractor's QS have different parts to play in any construction project with the contractor's QS role extending beyond traditional measurement activities to encompass day to day tasks of commercial building activities including estimating contract administration and construction planning as well as cost and project management This updated and practical guide Focuses on the application knowledge and training required of a modern Quantity Surveyor Clearly shows how Quantity Surveying plays an essential central role within the overall management of construction projects Covers measurement methodology the key elements of the contractor's business and the commercial and contractual management of a construction project The construction industry changes at fast pace meaning the quantity surveyor has a key role to play in the successful execution of construction projects by providing essential commercial input Construction Quantity Surveying meets this demand as an up to date practical guide that includes the information needed for a Quantity Surveyor to perform at the highest level It clearly demonstrates that quantity surveying is not limited to quantifying trade works and shows it as an important aspect of commercial and project management of construction projects

*Understanding Organisational Culture in the Construction Industry* Vaughan Coffey, 2010-01-28 Using the construction industry as the subject of his research Vaughan Coffey investigates the culture performance link using a new measure of company performance and an evaluation of organizational culture which is largely behaviourally based

**Collaborative Construction Information Management** Geoffrey Shen, Peter Brandon, Andrew Baldwin, 2009-06-02 Most construction projects are large and costly Collaborative working involves two or more stakeholders sharing their efforts and resources to complete the project more effectively and efficiently Collaborative integrative and multi disciplinary teams can tackle the complex issues involved in creating a viable built environment This tends to be looked at from three interrelated perspectives the technological organizational and social and of these the key issue is to improve productivity and enable innovation through the empowerment and motivation of people This book provides insights for researchers and practitioners in the building and construction industry as well as graduate students written by an international group of leading scholars and professionals into the potential use development and limitations of current collaborative technologies and practices Material is grouped into the themes of advanced technologies for collaborative working virtual prototyping in design and construction building information modelling managing the collaborative processes and human issues in collaborative working

*The Soft Power of Construction Contracting Organisations* Sai On Cheung, Peter Shek Pui Wong, Tak Wing Yiu, 2015-01-09 Across the AEC industry the non technical skills possessed by organisations are key to their overall performance In this study the particular importance of optimising the so called soft power of organisations is addressed Things like organisational culture responsible corporate behaviour and building trust based relationships with other stakeholders are seen as facets of a broader

organisational capability and the advantages of this strength are also explored The internationally conducted research behind this book will provide readers with new insights into effective management from both inter and intra organisational perspectives This unique and important book is essential reading for researchers and advanced students of construction management

**OHS Electronic Management Systems for Construction** Imriyas Kamardeen, 2013-01-25 Occupational accidents have a massive personal and social cost as well as a major financial cost The construction industry is one of the most dangerous industries accounting for around 20-30% of all occupational deaths worldwide The accompanying financial cost is either absorbed directly or passed on in the form of higher insurance costs In addition regulatory bodies have started to impose legal accountability on all the parties along the construction supply chain OHS is hard to implement Construction projects are complex with a fluid workforce and the regulatory framework is highly elaborate OHS Electronic Management Systems for Construction presents a theoretical framework which is designed to overcome these difficulties integrating OHS management in construction using knowledge management and web technologies This framework is explained in a clear step by step way as are features such as a systematically developed corporate safety memory and a virtual learning portal to facilitate on demand safety training The ultimate aim of this book is to aid the development of an established safety culture at the organisational level and the formation of an industry wide community of safety practice This is essential reading for OHS professionals and construction managers attempting to change their industry for the better as well as advanced students and researchers

*Communication in Construction* Andrew Dainty, David Moore, Michael Murray, 2007-01-24 Communication within project based environments presents special challenges This is especially true within the construction industry where interaction tends to be characterised by unfamiliar groups of people coming together for short periods before disbanding to work on other endeavours This book examines communication at a number of levels ranging from interpersonal interactions between project participants to corporate communication between organizations Several non typical perspectives on the process of communication are introduced to encourage the reader to think about communication in a more innovative manner The combination of differing perspectives illustrates the diversity of communication problems facing those working within project based environments Practical guidance is provided on possible solutions to communication problems and a number of examples and case studies are presented

**Relational Contracting for Construction Excellence** Albert P Chan, Daniel W Chan, John F Yeung, 2009-09-23 Improved efficiency and effectiveness in the construction industry provide huge potential savings Various forms of relational contracting such as partnering alliancing public private partnership PPP and joint venture are good examples of this Relational Contracting for Construction Excellence presents the principles of relational contracting practicalities and a series of short case studies Principles begins with the fundamentals then covers development in major countries definitions of relational contracting their benefits difficulties critical success factors and key performance indicators Practice includes the relational contracting approach and process in general and significant factors

which make workshops successful at whatever stage of the process A number of real life case studies from the UK USA Australia and Hong Kong are provided Since the book draws on a combination of practical consultancy works and university research a wide range of readers will find it useful i e from industrial practitioners to undergraduate students

Collaborative Design Management Stephen Emmitt, Kirti Ruikar, 2013-04-12 The design process has always been central to construction but recent years have seen its significance increase and the ways of approaching it multiply To an increasing degree other stakeholders such as contractors have input at the design stage and the designer's role includes tasks that were traditionally the realm of other professions This presents challenges as well as opportunities and both are introduced discussed and analysed in Collaborative Design Management Case studies from the likes of ARUP Buro Happold VINCI Construction UK Ltd and CIOB show how technologies BIM podcasting innovative working information management collaboration and the evolution of roles the designer contractor interface environmental compliance have changed design management as a process Starting from a basic level the reader is introduced to the key themes and background to the design management role including definitions of the responsibilities now commonly involved and the strategic importance of design Influential technologies currently in use are evaluated and the importance they are likely to have in future is explored This combination of case studies from leading practitioners clear explanations of design management roles and activities and an exploration of how to successfully achieve collaborative design management makes this a highly topical and uniquely valuable book This is essential reading for professionals and students of all levels interested in construction design management from all AEC backgrounds

**Leadership and Sustainability in the Built Environment** Alex Opoku, Vian Ahmed, 2015-02-11 Features research carried out in 5 different continents The book's topic is crucial to the sustainability agenda This is an interdisciplinary book featuring contributions from the fields of construction sustainability and management

*Trust in Construction Projects* Anita Cerić, 2015-12-14 The relationship between project managers representing project owners and those on the contractor side is often threatened by communication risk The main communication risk minimization strategy in the construction phase is trust which plays a major role in the success of key working relationships across the construction industry This book investigates this phenomenon and goes on to show that once developed trust outshines all other strategies of communication risk minimization and is essential for project success As part of this investigation communication risk in construction projects is examined in detail with a particular focus on the effects of information asymmetry on working relationships Drawing on many years of empirical research involving project managers working internationally Trust in Construction Projects also provides strategies to minimize information asymmetries in order to build trust and ensure the success of construction projects By increasing understanding of trust in construction projects this book adds an important new perspective to the fields of construction management and project management This is essential reading for researchers and students as well as practitioners in these fields

Performance



Improvement in Construction Management Brian Atkin, Jan Borgbrant, 2009-09-25 Novel research in construction management is often distant from existing practice This collection of reviews serves to bridge this gap under three major themes innovation organisation and human behaviour and methods and tools It outlines a series of successful collaborative projects between industry and the academic and research communities Many of the authors have worked in technology transfer as change agents resolving industrially relevant problems by using scientifically based research The book reveals the source of ideas data and results to provide a useful resource for researchers academics and graduate students and a challenging guide for senior industry managers

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