

The Economics
of the Carbonated
Soft Drink Industry

Robert D. Tollison David P. Kaplan Richard S. Higgins

KJ Lindholm-Leary

Competition and Concentration Robert D. Tollison, David P. Kaplan, Richard S. Higgins, 1991 *Hypercompetition* Richard A. D'aveni, 2010-05-11 General Motors and IBM have been battered to their cores Jack Welch the chairman of General Electric called the frenzied competition of the 1980 s a white knuckle decade and said the 1990s would be worse In this pathbreaking book that will define this new age of hypercompetition Richard D Aveni reveals how competitive moves and countermoves escalate with such ferocity today that the traditional sources of competitive advantage can no longer be sustained To compete in this dynamic environment D Aveni argues that a company must fundamentally shift its strategic focus He constructs a brilliant operational model that shows how firms move up escalation ladders as advantage is continually created eroded destroyed and recreated through strategic maneuvering in four arenas of competition Using this Four Arena analysis D Aveni explains how competitors engage in a struggle for control by seeking leadership in the arenas of price and quality timing and know how stronghold creation invasion and deep pockets Winners set the pace in each of these four competitive battlegrounds Using hundreds of detailed examples from hypercompetitive industries such as computers software automobiles airlines pharmaceuticals toys and soft drinks D Avenie demonstrates how hypercompetitive firms succeed in dynamic markets by disrupting the status quo and creating a continuous series of temporary advantages They seize the initiative D Aveni explains by employing a set of strategies he calls the New 7 S s Superior Stakeholder Satisfaction Strategic Soothsaying Speed Surprise Shifting the Rules of Competition Signaling Strategic Intent and Simultaneous and Sequential Thrusts Paradoxically firms must destroy their competitive advantages to gain advantage D Aveni shows Long term success depends not on sustaining an advantage through a static long term strategy but instead on formulating a dynamic strategy for the creating destruction and recreation of short term advantages America must embrace the new reality of hypercompetition D Aveni concludes in a compelling analysis of the potential chilling effect of American antitrust laws on competitiveness This masterful book essentially an operating manual of strategy and tactics for a new era will be required reading for managers planners consultants academics and students of hypercompetitive industries **Transformation and** continuity the U.S. carbonated soft drink bottling industry and antitrust policy since 1980, The American **Economic Review**, 1991 Includes annual List of doctoral dissertations in political economy in progress in American universities and colleges and the Hand book of the American Economic Association Soft Drink Interbrand Competition Act United States. Congress. Senate. Committee on the Judiciary. Subcommittee on Antitrust, Monopoly, and Business Rights, 1980 Soft Drink Interbrand Competition Act United States. Congress. House. Committee on the Judiciary. Subcommittee on Monopolies and Commercial Law, 1981 <u>Industry and Firm Studies</u> Tremblay, 2015-05-18 The fourth edition of this acclaimed text is a rich resource for undergraduate and graduate courses in industrial organization applied game theory and management strategy It incorporates game theory into industry analysis by studying the behavior of

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