CATASTROPHE DISENTANGLEMENT

Getting Software Projects Back on Track

E.M. Bennatan

Catastrophe Disentanglement Getting Software Projects Back On Track E M Bennatan

Glen Alleman

Catastrophe Disentanglement Getting Software Projects Back On Track E M Bennatan:

Catastrophe Disentanglement E. M. Bennatan,2006-04-11 There are many books available on software risks and software failures There are very few books that provide step by step information on getting troubled software projects back on track This book provides detailed guidelines for software project recovery Some of the steps the author recommends may be unpleasant but all are important Capers Jones chief scientist emeritus at Software Productivity Research LLC This is a well conceived well written interesting book about an important topic The author is right in saying that no one else has covered this particular facet of project failure Robert L Glass publisher of the Software Practitioner A 10 STEP PROCESS TO IDENTIFY SEVERELY TROUBLED PROJECTS AND AVOID COSTLY FAILURE It s a software development nightmare a project that s rapidly spiraling out of control or already a disaster Conventional project management techniques won t save these projects there are no standard rescue processes to follow You need something radically different Catastrophe Disentanglement Drawing on in depth data from hundreds of development organizations E M Bennatan presents a proven 10 step program for rescuing any project that s worth saving You ll find specific guidance for addressing massive budget overruns schedule slippage poor quality or all three at once Using practical examples drawn from decades of hands on experience as a software development leader and consultant Bennatan shows how to Evaluate where your project really stands Align your project s developers managers and customers Defi ne the minimum acceptable project goals that are achievable Replan your project to successfully deliver the new minimum goals Identify risks in your revised project and create effective contingency plans Install an early warning system to keep your rescued project from slipping back toward catastrophe Catastrophe Disentanglement is an effective comprehensive approach to software project rescue Whenever projects are in trouble whether you are a senior manager project manager team member or software customer this book could save your career Preface xi Chapter 1 An Introduction to Catastrophe Disentanglement 1 Chapter 2 When Is a Project a Catastrophe 15 Chapter 3 Step 1 Stop 43 Chapter 4 Step 2 Assign an Evaluator 57 Chapter 5 Step 3 Evaluate the Project 73 Chapter 6 Step 4 Evaluate the Team 95 Chapter 7 Step 5 Define Minimum Goals 113 Chapter 8 Step 6 Can Minimum Goals Be Achieved 133 Chapter 9 Step 7 Rebuild the Team 147 Chapter 10 Step 8 Risk Analysis 169 Chapter 11 Step 9 Revise the Plan 189 Chapter 12 Step 10 Create an Early Warning System 209 Chapter 13 Epilogue Putting the Final Pieces in Place 233 References 245 Glossary 255 About the Author 257 Index 259 Copyright Pearson Education All rights reserved *Software Management* Donald J. Reifer,2006-08-30 This Seventh Edition of Donald Reifer s popular bestselling tutorial summarizes what software project managers need to know to be successful on the job The text provides pointers and approaches to deal with the issues challenges and experiences that shape their thoughts and performance To accomplish its goals the volume explores recent advances in dissimilar fields such as management theory acquisition management globalization knowledge management licensing motivation theory process improvement organization dynamics subcontract management and

technology transfer Software Management provides software managers at all levels of the organization with the information they need to know to develop their software engineering management strategies for now and the future The book provides insight into management tools and techniques that work in practice It also provides sufficient instructional materials to serve as a text for a course in software management This new edition achieves a balance between theory and practical experience Reifer systematically addresses the skills knowledge and abilities that software managers at any level of experience need to have to practice their profession effectively This book contains original articles by leaders in the software management field written specifically for this tutorial as well as a collection of applicable reprints About forty percent of the material in this edition has been produced specifically for the tutorial Contents Introduction Life Cycle Models Process Improvement Project Management Planning Fundamentals Software Estimating Organizing for Success Staffing Essentials Direction Advice Visibility and Control Software Risk Management Metrics and Measurement Acquisition Management Emerging Management Topics The challenges faced by software project managers are the gap between what the customers can envision and the reality on the ground and how to deal with the risks associated with this gap in delivering a product that meets requirements on time and schedule at the target costs This tutorial hits the mark by providing project managers practitioners and educators with source materials on how project managers can effectively deal with this risk Dr Kenneth E Nidiffer Systems Software Consortium Inc The volume has evolved into a solid set of foundation works for anyone trying to practice software management in a world that is increasingly dependent on software release quality timeliness and productivity Walker Royce Vice President IBM Software Services Rational **Computerworld** ,2006-09-04 For more than 40 years Computerworld has been the leading source of technology news and information for IT influencers worldwide Computerworld s award winning Web site Computerworld com twice monthly publication focused conference series and custom research form the hub of the world s largest global IT media network Performance-Based Project Management Glen Alleman,2014-02-13 Even the most experienced project managers aren t immune to the more common and destructive reasons for project collapses Poor time and budget performance failure to deal with complexity uncontrolled changes in scope they can catch anyone off guard Performance Based Project Management can help radically improve your project s success rate despite these and other obstacles that will try to take it down Readers will discover how they can increase the probability of project success detailing a step by step plan for avoiding surprises forecasting performance identifying risk and taking corrective action to keep a project a success Project leaders wishing to stand out among their peers who are continually hampered by these unexpected failures will learn how to Assess the business capabilities needed for a project Plan and schedule the work Determine the resources required to complete on time and on budget Identify and manage risks to success Measure performance in units meaningful to decision makersBy connecting mission strategy with project execution this invaluable resource for project managers in every industry will help bring projects to successful career

enhancing completion **Serene Wellness** Healer Naseem Mariam,2018-09-11 As Mankind moved from Industrial Age to Information Age a host of gadgets became essential to our daily life We worked longer hours to make more money Our focus was on financial wealth above all else In recent years we have started to realize that we have lost many important items like health leisure relationships and spiritual connectivity Now as we enter the Health Wellness Age we feel something is missing what is it and where are the missing pieces How do we get THAT balance back in our lives which is crucial to our current well being our serenity and our long term wellness Naseem Mariam with over three decades of working counseling and healing shares with You 7 Areas you could work on a quick quiz and tools to move towards beautiful symphony and balance in the 7 areas Everyone s priorities economic and life situation is unique so take the Serene Wellness Quotient SWQ Quiz to evaluate your current status with respect to the 7 Areas Allow this book to guide YOU and your near dear ones with logical scientific reasons and excellent tools so that together we can trigger your thoughts fire your mind and touch your heart You will then find it easy to create the Serenity and Wellness the Prosperity and Peace you your family and the society deserves Come let us move beyond mere wealth accumulation to Serene Wellness by setting our individual priorities and balancing ALL 7 Areas **Evaluating Project Decisions** Carol L. Hoover,Mel Rosso-Llopart,Gil Taran,2010 Effective decisions are crucial to the success of any software project but to make better decisions you need a better decision making process In Evaluating Project Decisions leading project management experts introduce an innovative decision model that helps you tailor your decision making process to systematically evaluate all of your decisions and avoid the bad choices that lead to project failure Using a real world case study approach the authors show how to evaluate software project problems and situations more effectively thoughtfully assess your alternatives and improve the decisions you make Drawing on their own extensive research and experience the authors bridge software engineering theory and practice offering guidance that is both well grounded and actionable They present dozens of detailed examples from both successful and unsuccessful projects illustrating what to do and what not to do Evaluating Project Decisions will help you to analyze your options and ultimately make better decisions at every stage in your project including Requirements Elicitation description verification validation negotiation contracting and management over the software life cycle Estimates Conceptual solution design decomposition resource and overhead allocation estimate construction and change management Planning Defining objectives policies and scope planning tasks milestones schedules budgets staff and other resources and managing projects against plans Product Proper product definition development process management QA configuration management delivery installation training and field service Process Defining selecting understanding teaching and measuring processes evaluating process performance and process improvement or optimization In addition you will see how to evaluate decisions related to risk people stakeholder expectations and global development Simply put you ll use what you learn here on every project in any industry whatever your goals and for projects of any duration size or type **Dr. Dobb's Journal** ,2007 **California**

Management Review ,2010

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