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SENIOR SERVICE COLLEGE FELLOWSHIP RESEARCH PAPER

ETHICS - REDIRECTING THE ARMY'S MORAL COMPASS

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Anna T. Cianciolo

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Research Report ,2007 Ethics Mark S. Patterson, Janet E. Phipps, 2002 Assessing Army Professional Forums Anna T. Cianciolo, 2006 The rate of change in the operational environment outpaces the development of doctrine and schoolhouse instruction leaders must direct their own development in order to adaptively and professionally meet the challenges brought on by Army transformation Army professional forums APFs powered by advances in collaborative toolsets and multimedia presentation software provide a means for leader self development and professional growth The research was conducted as an initial exploration of this area The early stages of this initiative present the most valuable opportunity to establish checks that ensure the initiative is functioning effectively and meeting organizational goals Establishing such checks enhances the organizational impact of the initiative The APF assessment framework developed in the present research enables the assessment of APFs during the early stages of the Army knowledge management initiative

Ethics-Redirecting the Army's Moral Compass, 2002 The Army's Education System is failing in the ethical and moral development of its officers and enlisted personnel With the end A Soldier's Morality, Religion, and Our Professional Ethic Don M. Snider, Alexander P. Shine, 2014 The authors argue that an urgent leadership issue has arisen which is strongly but not favorably influencing our professional culture a hostility toward religion and its correct expressions within the military Setting aside the role of Chaplains as a separate issue the focus here is on the role religion may play in the moral character of individual soldiers especially leaders and how their personal morality faith based or not is to be integrated with their profession s ethic so they can serve in all cases without reservation as their oath requires Related products Expeditionary Culture Field Guide Latvia can be found here https bookstore gpo gov products sku 008 000 01225 3 Expeditionary Culture Field Guide Turkey can be found here https bookstore gpo gov products sku 008 000 01223 7 Expeditionary Culture Field Guide Lithuania is available here https bookstore gpo gov products sku 008 000 01224 5 Expeditionary Culture Field Guide Chad is available here https bookstore gpo gov products sku 008 000 01226 1 Aspects of Leadership Ethics Law and Spirituality is available here https bookstore gpo gov products sku 008 055 00255 9 Faith and Hope in a War Torn Land The US Army Chaplaincy in the Balkans 1995 2005 eBook available from Google Play eBookstore Please use ISBN 9780160872792 to search their platform for this product Paperback format available here https bookstore gpo gov products sku 008 029 00440 2 The Army's Professional Military Ethic in an Era of Persistent Conflict Don M. Snider, 2009 This essay offers a proposal for the missing constructs and language with which we can more precisely think about and examine the Army's Professional Military Ethic starting with its macro context which is the profession s culture We examine three major long term influences on that culture and its core ethos thus describing how they evolve over time We contend that in the present era of persistent conflict we are witnessing dynamic changes within these three influences In order to analyze these changes we introduce a more detailed framework which divides the Ethic into its legal and moral

components then divide each of these into their institutional and individual manifestations Turning from description to analysis we also examine to what extent if any recent doctrinal adaptations by the Army FM 3 0 3 24 and 6 22 etc indicate true evolution in the essential nature of the profession's Ethic Then we present what we believe to be the most significant ethical challenge facing the Army profession the moral development of Army leaders moving them from values to virtues in order that they as Army professionals can consistently achieve the high quality of moral character necessary to apply effectively and in a trustworthy manner their renowned military technical competencies P x Religion, and Our Professional Ethic U. S. Army U.S. Army War College Press, Strategic Studies Strategic Studies Institute, 2014-12-31 The context for this book lies in the trust relationships that American military professions must retain with the society they serve if they are to remain professions Of course the alternative without such trust is for the Services simply to revert to the character and behavior of a government occupation a big bureaucracy like the Internal Revenue Service or the Department of Agriculture But to remain professions one of the constant challenges the Stewards of the Professions must address is how different and how separate they are to be from the society they serve Stated differently as the values and mores of American society change the ethics of its military professions must also evolve but never so much that such evolution diminishes their military effectiveness their raison detre and the source of the trust relationship in the first place As noted in the Foreword as the values of American society have changed in the past in most cases e g racial integration abortion smoking as a health issue the service of gays in the military gender roles etc those changes have eventually had a strong influence on the culture of the military professions and in particular on the core of those cultures the Issues in Military Ethics Martin L. Cook, 2013-03-04 Reflecting on a seventeen year career teaching at Services Ethics military educational institutions of the Air Force the Army and the Navy Martin L Cook finds a powerful but underappreciated basis for military ethics in the oath to the Constitution that members of the armed services pledge In Issues in Military Ethics Cook considers the role of airpower in counterinsurgency war and the place of robotic weapons systems on the battlefield but he also looks beyond ethics in the conduct of war to issues arising in military life generally He addresses a range of other issues with pressing contemporary relevance including civil military relations ethics education and religion in particular the ascendency of evangelical Christianity in military culture This volume serves as an important resource for scholars members of the armed services and educators alike **Ethics and the Twenty-first-century** Military Professional Timothy J. Demy, 2018 Selected articles from the Naval War College Press on ethics and the twenty first century military professional Provided by publisher Resolving Ethical Challenges in an Era of Persistent Conflict Tony Pfaff, 2011 In this monograph Colonel Tony Pfaff explores the ethical challenges facing the Army in an era of persistent conflict dominated by a variety of irregular threats Pfaff argues that these challenges arise because irregular adversaries change the character of their war from imposing one s will on the enemy to compelling the enemy to accept one s interest

While this shift may seem subtle Pfaff argues it suggests a number of important practical and ethical implications for our way of war Formerly civilians were largely separable from warfighting meaning that our strategies of annihilation and attrition were the most effective and ethical paths to victory But now when combating irregular threats civilians are no longer separable from warfighting Consequently strategies of annihilation and attrition not only undermine a successful resolution of the conflict but they are unethical This last point suggests that the Army needs to adapt the PME to account for these changes and to adopt a number of policies and procedures to account for the expanded role irregular conflicts demand Redefining the Modern Military Nathan K. Finney, Tyrell Mayfield, 2018-10-15 This edited collection will expand upon and refine the ideas on the role of ethics and the profession in the 21st Century The authors delve into whether Samuel Huntington and Morris Janowitz still ring true in the 21st century whether training and continuing education play a role in defining a profession and if there is a universal code of ethics required for the military as a profession Redefining the Modern Military is unique in how it treats the subject of ethics and the military profession as well as the types of writers it brings on board to address this topic The book puts a significant emphasis on individual agency for military professionalism as opposed to broad organizational or cultural change Such a review of these topics is necessary because the process of serious intellectual self reflection is a requirement especially in a profession that involves life and death of people and Morals under the Gun James H. Toner, 2014-07-11 James Toner argues that the cardinal virtues are and must be the core values of the military By embracing these values the profession of arms serves as a moral compass in an increasingly confusing age Building upon a bold introduction which includes what many will regard as a surprising view of military ethics Toner examines the four cardinal virtues wisdom courage temperance and justice and places each in the context of a compelling case study from recent U S military history He discusses the Flinn Case the Lavelle Affair a B 52 crash in Washington State and the courageous actions of Hugh Thompson after My Lai Morals Under the Gun connects ethics and moral theology with the armed services demonstrating that the task of preserving virtue both personal and professional is a noble if imperfectible task **The Moral Warrior** Martin L. Cook, 2010-03-10 For the first time in history the capabilities of the U S military far outstrip those of any potential rival either singly or collectively and this reality raises fundamental questions about its role nature and conduct The Moral Warrior explores a wide range of ethical issues regarding the nature and purpose of voluntary military service the moral meaning of the unique military power of the United States in the contemporary world and the moral challenges posed by the war on terrorism The Army Officers' Professional Ethic Matthew Moten, 2010 This monograph surveys the history of the Army's professional ethic focusing primarily on the Army officer corps It assesses today s strategic professional and ethical environment Then it argues that a clear statement of the Army officers professional ethic is especially necessary in a time when the Army is stretched and stressed as an institution The Army officer corps has both a need and an opportunity to better define itself as a profession forthrightly to articulate its

professional ethic and clearly to codify what it means to be a military professional Finding "The Right Way" Clark C. Barrett, Army War College (U.S.), Strategic Studies Institute, 2013-05-26 The ethical lapses exemplified by Abu Ghraib Mahmudiyah Blackhearts and Maywand 5 2 Stryker are distressing symptoms of an even bigger and potentially devastating cultural shortcoming The U S Army profession lacks an institution l ethical framework and a means of peer to peer self governance The frameworks the Army has may imply but they do not explicitly dictate an Army ethic Other English speaking g nations ethical constructs can inform the development of an Army Ethic which serves to protect our organizational and individual honor from moral and ethical lapses which do great harm to the institution undermine the American public trust and hinder mission accomplishment This Paper describes the problem provides a review of literature including current Army artifacts reviews partner nation military ethics and sketches the necessary philosophical underpinnings The Paper also addresses the importance of promulgation non toleration and the necessity for the Army to act as a learning and Ethics at War Deane-Peter Baker, 2020-09-03 In Morality and Ethics of War which includes a foreword by Major General Susan Coyle ethicist Deane Peter Baker goes beyond existing treatments of military ethics to address a fundamental problem the yawning gap between the diverse moral frameworks defining personal identity on the one hand and the professional military ethic on the other Baker argues that overcoming this chasm is essential to minimising the ethical risks that can lead to operational and strategic failure for military forces engaged in today's complex conflict environment He contends that spanning the gap is vital in preventing moral injury from befalling the nation s uniformed servants Drawing on a revised account of what he calls the Just War Continuum Baker develops a bridging framework that combines conceptual clarity and rigour with insights from cutting edge psychological research and creates a practical means for military leaders to negotiate the moral chasm in military affairs **Finding "the Right Way"** Clark C. Barrett, 2012 The ethical lapses exemplified by Abu Ghraib Mahmudiyah Blackhearts and Maywand 5 2 Stryker are distressing symptoms of an even bigger and potentially devastating cultural shortcoming The U S Army profession lacks an institutional ethical framework and a means of peer to peer self governance The frameworks the Army has may imply but they do not explicitly dictate an Army ethic Other English speaking nations ethical constructs can inform the development of an Army Ethic which serves to protect our organizational and individual honor from moral and ethical lapses which do great harm to the institution undermine the American public trust and hinder mission accomplishment This study describes the problem provides a review of literature including current Army artifacts partner nation military ethics and necessary philosophical underpinnings The study also addresses the importance of promulgation non toleration and the necessity for the Army to act as a learning organization Finally the study supplies and justifies a proposed institutional and individual Army Ethic and means of promulgation ethical decision making and governance The proposed Ethic replaces and integrates a number of disjointed and disconnected Army artifacts Military Virtues Michael Skerker, Don Carrick, David Whetham, 2019-03-31 Military professionals need to have

a clear and working knowledge of the ethical decision making process that underpin their profession in order to evaluate situations quickly This volume identifies 14 key virtues and through introductory essays and real world examples provides guidance for service personnel at every stage of their career Ethics and Military Strategy in the 21st Century George Lucas, Jr., 2019-07-10 This book examines the importance of military ethics in the formulation and conduct of contemporary military strategy Clausewitz s original analysis of war relegated ethics to the side lines in favor of political realism interpreting the proper use of military power solely to further the political goals of the state whatever those may be This book demonstrates how such single minded focus no longer suffices to secure the interest of states for whom the nature of warfare has evolved to favor strategies that hold combatants themselves to the highest moral and professional standards in their conduct of hostilities Waging war has thus been transformed in a manner that moves beyond Clausewitz s original conception rendering political success wholly dependent upon the cultivation and exercise of discerning moral judgment by strategists and combatants in the field This book utilizes a number of perspectives and case studies to demonstrate how ethics now plays a central role in strategy in modern armed conflict This book will be of much interest to students of just war ethics military strategy and international relations Morality and War David Fisher, 2011-03-03 A fresh analysis of the just war tradition that addresses key contemporary security challenges including the changing nature of war military pre emption and torture the morality of the Iraq war and humanitarian intervention

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Table of Contents Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper

- 1. Understanding the eBook Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
 - The Rise of Digital Reading Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
 - Advantages of eBooks Over Traditional Books
- 2. Identifying Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper

- User-Friendly Interface
- 4. Exploring eBook Recommendations from Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
 - Personalized Recommendations
 - Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper User Reviews and Ratings
 - Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper and Bestseller Lists
- 5. Accessing Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper Free and Paid eBooks
 - Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper Public Domain eBooks
 - Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper eBook Subscription Services
 - Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper Budget-Friendly Options
- 6. Navigating Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper eBook Formats
 - ∘ ePub, PDF, MOBI, and More
 - Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper Compatibility with Devices
 - Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
 - Highlighting and Note-Taking Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
 - Interactive Elements Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper

- 8. Staying Engaged with Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
- 9. Balancing eBooks and Physical Books Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
 - Setting Reading Goals Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
 - Fact-Checking eBook Content of Ethics Redirecting The Armys Moral Compass Senior Service College Fellowship Research Paper
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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