

# Discovering Requirements

How to Specify Products and Services

Ian Alexander Ljerka Beus-Dukic

Foreword by Professor Michael Jackson



# <u>Discovering Requirements How To Specify Products And Services</u>

Adam E.M. Eltorai, Nancy
Patterson, Sushrut S Waikar, Xixi Zhao

#### **Discovering Requirements How To Specify Products And Services:**

**Discovering Requirements** Ian F. Alexander, Ljerka Beus-Dukic, 2009-02-11 This book is not only of practical value It s also a lot of fun to read Michael Jackson The Open University Do you need to know how to create good requirements Discovering Requirements offers a set of simple robust and effective cognitive tools for building requirements Using worked examples throughout the text it shows you how to develop an understanding of any problem leading to questions such as What are you trying to achieve Who is involved and how What do those people want Do they agree How do you envisage this working What could go wrong Why are you making these decisions What are you assuming The established author team of Ian Alexander and Ljerka Beus Dukic answer these and related questions using a set of complementary techniques including stakeholder analysis goal modelling context modelling storytelling and scenario modelling identifying risks and threats describing rationales defining terms in a project dictionary and prioritizing This easy to read guide is full of carefully checked tips and tricks Illustrated with worked examples checklists summaries keywords and exercises this book will encourage you to move closer to the real problems you re trying to solve Guest boxes from other experts give you additional hints for your projects Invaluable for anyone specifying requirements including IT practitioners engineers developers business analysts test engineers configuration managers quality engineers and project managers A practical sourcebook for lecturers as well as students studying software engineering who want to learn about requirements work in industry Once you ve read this book you will be ready to create good requirements Mastering the Requirements Process James Robertson, Suzanne Robertson, Adrian Reed, 2024-09-25 One of the joys of product development whether it be software service or hardware is getting it right. The way to get it right is to uncover the real business problem and to write the requirements for the solution that best solves that problem Without the right requirements it is impossible to build the right solution Mastering the Requirements Process Fourth Edition gives you an industry proven process for getting to the essence of the business problem and then writing unambiguous and testable requirements for its solution This fourth edition is an almost complete rewrite that brings requirements discovery into today s world it is the book for today s business analyst Product owners and project leaders will also find it valuable as it explains how to discover precisely what the customer needs and wants and to do it effectively in any business or project environment The book tells you how to Use the Volere requirements process to discover requirements in both traditional and agile environments Incorporate off the shelf OTS solutions into your requirements discovery Use artificial intelligence AI as part of your requirements discovery and as part of your business solution Use quickly sketched prototypes to explore the problem space Understand functional and non functional requirements Write better agile stories Make your requirements and stories measurable and testable using fit criteria Use business events as the heartbeat of business analysis Discover requirements in agile commercial and milspec project environments Find and prioritize your customer segments Leverage systems thinking when discovering requirements Use story maps and other

requirements repository techniques Know which trawling techniques are the most effective for requirements discovery Synchronize your requirements discovery with agile development teams Make better decisions in the early days of a project to increase your chances of success Employ the Volere requirements specification template downloaded 10 000 times as the basis for your own requirement specifications. One of the most valuable things about this book is that it provides a process to follow that will get people asking the right questions and expand their perspective on the problem Kevin Brennan Register your book for convenient access to downloads updates and or corrections as they become available See inside book for Software and Systems Traceability Jane Huang, Orlena Gotel, Andrea Zisman, 2012-02-02 Software and details Systems Traceability provides a comprehensive description of the practices and theories of software traceability across all phases of the software development lifecycle The term software traceability is derived from the concept of requirements traceability Requirements traceability is the ability to track a requirement all the way from its origins to the downstream work products that implement that requirement in a software system Software traceability is defined as the ability to relate the various types of software artefacts created during the development of software systems Traceability relations can improve the quality of a product being developed and reduce the time and cost of development More specifically traceability relations can support evolution of software systems reuse of parts of a system by comparing components of new and existing systems validation that a system meets its requirements understanding of the rationale for certain design and implementation decisions and analysis of the implications of changes in the system Visual Models for Software Requirements Anthony Chen, Joy Beatty, 2012-07-15 Apply best practices for capturing analyzing and implementing software requirements through visual models and deliver better results for your business The authors experts in eliciting and visualizing requirements walk you through a simple but comprehensive language of visual models that has been used on hundreds of real world large scale projects Build your fluency with core concepts and gain essential scenario based context and implementation advice as you progress through each chapter Transcend the limitations of text based requirements data using visual models that more rigorously identify capture and validate requirements Get real world guidance on best ways to use visual models how and when and ways to combine them for best project outcomes Practice the book s concepts as you work through chapters Change your focus from writing a good requirement to ensuring a complete system Strategic Requirements Analysis Karl A. Cox, 2016-04-01 A strategic requirement is something an organisation sets out to achieve it could be the long term vision the organisation sets itself the key business condition for a specific project to be a success or a business strategy to achieve a goal A set of strategic requirements defines the goals strategies and tactics that organisations need to put in place to give them direction and impetus Business analysts and consultants have to understand strategic requirements to know where projects can deliver business benefits and where not The ability of the analyst to interview gather analyse model and present strategic requirements is key to success The primary tool consultants and business

analysts use for communication is talking but if you cannot present all that incredible information back to your client effectively it is hard for them and you to get to grips quickly enough with what is going on Being able to present a model is really powerful because it provides a visual format and structure on one page to reason about those strategic requirements Dr Karl A Cox offers a process guidelines and ideas that have been tried and tested in practice for conducting interviews and shows you how to rapidly turn interview findings into strategic requirements models all on one page to present to your clients customers team and or supervisors Requirements in Engineering Projects João M. Fernandes, Ricardo J. Machado. 2015-07-18 This book focuses on various topics related to engineering and management of requirements in particular elicitation negotiation prioritisation and documentation whether with natural languages or with graphical models The book provides methods and techniques that help to characterise in a systematic manner the requirements of the intended engineering system It was written with the goal of being adopted as the main text for courses on requirements engineering or as a strong reference to the topics of requirements in courses with a broader scope It can also be used in vocational courses for professionals interested in the software and information systems domain Readers who have finished this book will be able to establish and plan a requirements engineering process within the development of complex engineering systems define and identify the types of relevant requirements in engineering projects choose and apply the most appropriate techniques to elicit the requirements of a given system conduct and manage negotiation and prioritisation processes for the requirements of a given engineering system document the requirements of the system under development either in natural language or with graphical and formal models Each chapter includes a set of exercises Requirements Karl E. Wiegers, Joy Beatty, 2013-08-15 Now in its third edition this classic guide to software requirements engineering has been fully updated with new topics examples and guidance Two leaders in the requirements community have teamed up to deliver a contemporary set of practices covering the full range of requirements development and management activities on software projects Describes practical effective field tested techniques for managing the requirements engineering process from end to end Provides examples demonstrating how requirements good practices can lead to fewer change requests higher customer satisfaction and lower development costs Fully updated with contemporary examples and many new practices and techniques Describes how to apply effective requirements practices to agile projects and numerous other special project situations Targeted to business analysts developers project managers and other software project stakeholders who have a general understanding of the software development process Shares the insights gleaned from the authors extensive experience delivering hundreds of software requirements training courses presentations and webinars New chapters are included on specifying data requirements writing high quality functional requirements and requirements reuse Considerable depth has been added on business requirements elicitation techniques and nonfunctional requirements In addition new chapters recommend effective requirements practices for various special project situations including

enhancement and replacement packaged solutions outsourced business process automation analytics and reporting and embedded and other real time systems projects Product Lifecycle Management (Volume 1) John Stark, 2022-05-03 This fifth edition of Product Lifecycle Management updates and adds to the successful fourth edition the most frequently cited PLM publication It gives the reader a thorough explanation of Product Lifecycle Management PLM and provides them with a full understanding and the skills to implement PLM within their own business environment This new and expanded edition is fully updated to reflect the many technological and management advances made in PLM since the release of the fourth edition Product Lifecycle Management will broaden the reader s understanding of PLM nurturing the skills needed to implement PLM successfully and to achieve world class product performance across the lifecycle Among the components of PLM described are product related business processes product data product data management PDM systems other PLM applications best practices company objectives and organisation This book also describes the relationships of PLM with the Internet of Things Industry 4 0 Digital Twins and Digital Threads Product Lifecycle Management 5th edition explains what PLM is and why it is needed It describes the environment in which products are ideated developed manufactured supported and retired before addressing the main components of PLM and PLM Initiatives Key activities in PLM Initiatives described include organisational change management OCM and project management The final part of the book addresses the PLM Initiative showing the typical steps and activities of a PLM project or initiative **Requirements Engineering:** Foundation for Software Quality Martin Glinz, Patrick Heymans, 2009-06-06 This book constitutes the refereed proceedings of the 15th International Working Conference on Requirements Engineering Foundation for Software Quality REFSQ 2009 held in Amsterdam The Netherlands in June 2009 The 14 revised full papers were carefully reviewed and selected from 49 submissions The papers are organized in thematic sections on value and risk change and evolution interactions and inconsistencies organization and structuring experience elicitation research methods behavior modeling empirical studies and open source RE Empowering Project Teams Marco Sampietro, Tiziano Villa, 2014-02-25 Examining the project environment from the perspective of project team members this book re interprets project management methodologies and behaviors using a bottom up approach It explores the application of project followership in the key stages of project management and details the methods and techniques that all project team members need to know Outlining the behaviors team members should adopt for project success the text considers project closure and transfer and explains why this is an ideal time to evaluate if efforts invested have been rewarded Managing Projects in a World of People, Strategy and Change Darren Dalcher, 2018-09-03 Project management is at a crossroads There is a pressing need to rethink the approaches used in initiating managing and governing projects programmes and change initiatives The aim of this book is to progress the dialogue around project practice by shifting the focus from instrumental methods and prescriptive techniques towards a context sensitive consideration of people strategy and change Projects are initiated to deliver agreed outputs that

can be translated into meaningful outcomes capable of satisfying the wishes and expectations for improvement and development Yet people strategy and change which are largely ignored by the conventional bodies of knowledge are clearly central to the sustainable and enduring success of projects efforts and initiatives. The volume brings together some of the best writing by leading authorities on key topics including trust ethics people psychology requirements project performance audits uncertainty anti-fragility strategic initiatives governance change management and commercial management. The collection offers an invaluable new resource for informed managers looking to engage with the latest thinking and research

Innovation in Nephrology Adam E.M. Eltorai, Nancy Patterson, Sushrut S Waikar, Xixi Zhao, 2024-11-21 Innovation in Nephrology Technology Development and Commercialization Handbook is a step by step guide to nephrology technology innovation reflects recent trends of industry globalization and value conscious healthcare Written by a team of medical engineering and business experts the authors provide a comprehensive resource that leads clinicians students researchers and entrepreneurs through a clear process for the identification invention and implementation of new solutions Case studies on innovative products from around the world successes and failures practical advice and end of chapter Getting Started sections encourage readers to learn from real projects and apply important lessons to their own work In short this book will be of interest to every nephrologist who has ever had a good idea for an invention but does not know where and how to start bringing it to the bedside The only book that helps readers understand everything involved in bring a clinical and medical innovation in nephrology from concept to market Features case studies on innovative products from around the world End of chapter Getting Started sections encourage readers to learn from real projects and apply important lessons to their own work Integrating Program Management and Systems Engineering, 2017-02-21 Integrate critical roles to improve overall performance in complex engineering projects Integrating Program Management and Systems Engineering shows how organizations can become more effective more efficient and more responsive and enjoy better performance outcomes The discussion begins with an overview of key concepts and details the challenges faced by System Engineering and Program Management practitioners every day The practical framework that follows describes how the roles can be integrated successfully to streamline project workflow with a catalog of tools for assessing and deploying best practices Case studies detail how real world companies have successfully implemented the framework to improve cost schedule and technical performance and coverage of risk management throughout helps you ensure the success of your organization s own integration strategy Available course outlines and PowerPoint slides bring this book directly into the academic or corporate classroom and the discussion's practical emphasis provides a direct path to implementation. The integration of management and technical work paves the way for smoother projects and more positive outcomes This book describes the integrated goal and provides a clear framework for successful transition Overcome challenges and improve cost schedule and technical performance Assess current capabilities and build to the level your organization needs Manage risk throughout all stages of

integration and performance improvement Deploy best practices for teams and systems using the most effective tools Complex engineering systems are prone to budget slips scheduling errors and a variety of challenges that affect the final outcome These challenges are a sign of failure on the part of both management and technical but can be overcome by integrating the roles into a cohesive unit focused on delivering a high value product Integrating Program Management with Systems Engineering provides a practical route to better performance for your organization as a whole **Ergonomics and Human Factors 2013** Martin Anderson, 2013-04-09 The broad and developing scope of ergonomics the application of scientific knowledge to improve people s interaction with products systems and environments has been illustrated for 27 years by the books which make up the Contemporary Ergonomics series This book presents the proceedings of the international conference on Contemporary Ergonomics and Human Factors 2013 In addition to being the leading event in the UK that features ergonomics and human factors across all sectors this is also the annual conference of the Institute of Ergonomics Human Factors Individual papers provide insight into current practice present new research findings and form an invaluable reference source The volumes provide a fast track for the publication of suitable papers from international contributors with papers being subject to peer review since 2009 A wide range of topics are covered in these proceedings including human computer interaction standards accessibility work wellbeing design transport safety culture green ergonomics healthcare human cognition biomechanics crowd behaviour and the systems approach As well as being of interest to mainstream ergonomists and human factors specialists Contemporary Ergonomics and Human Factors will appeal to all those who are concerned with people s interactions with their working and leisure environment including designers manufacturing and production engineers health and safety specialists occupational applied and industrial psychologists and applied physiologists Enterprise, Business-Process and Information Systems Modeling Selmin Nurcan, Henderik A. Proper, Pnina Soffer, John Krogstie, Rainer Schmidt, Terry Halpin, Ilia Bider, 2013-06-20 This book contains the refereed proceedings of the 14th International Conference on Business Process Modeling Development and Support BPMDS 2013 and the 18th International Conference on Exploring Modeling Methods for Systems Analysis and Design EMMSAD 2013 held together with the 25th International Conference on Advanced Information Systems Engineering CAiSE 2013 in Valencia Spain in June 2013 The 15 full papers two experience reports and three idea papers accepted for BPMDS were selected from 54 submissions and cover a wide spectrum of issues related to business process development modeling and support They are grouped into sections on innovative representations for knowledge intensive processes business process management in practice analysis of business process models model based business process analysis flexible business process management improvement and change patterns and process model repositories The 10 full and 2 short papers accepted for EMMSAD were chosen from 27 submissions and focus on exploring evaluating and enhancing current information modeling methods and methodologies. They are grouped in sections on advanced modelling capturing design knowledge method engineering

modelling process specialized modelling and modelling experiences Designing Usable and Secure Software with IRIS and CAIRIS Shamal Faily, 2018-04-28 Everyone expects the products and services they use to be secure but building security in at the earliest stages of a system's design also means designing for use as well Software that is unusable to end users and unwieldy to developers and administrators may be insecure as errors and violations may expose exploitable vulnerabilities This book shows how practitioners and researchers can build both security and usability into the design of systems It introduces the IRIS framework and the open source CAIRIS platform that can guide the specification of secure and usable software It also illustrates how IRIS and CAIRIS can complement techniques from User Experience Security Engineering and Innovation Entrepreneurship in ways that allow security to be addressed at different stages of the software lifecycle without disruption Real world examples are provided of the techniques and processes illustrated in this book making this text a resource for practitioners researchers educators and students **Design Science Methodology for Information Systems and Software Engineering Roel** J. Wieringa, 2014-11-19 This book provides guidelines for practicing design science in the fields of information systems and software engineering research A design process usually iterates over two activities first designing an artifact that improves something for stakeholders and subsequently empirically investigating the performance of that artifact in its context This validation in context is a key feature of the book since an artifact is designed for a context it should also be validated in this context The book is divided into five parts Part I discusses the fundamental nature of design science and its artifacts as well as related design research questions and goals Part II deals with the design cycle i e the creation design and validation of artifacts based on requirements and stakeholder goals To elaborate this further Part III presents the role of conceptual frameworks and theories in design science Part IV continues with the empirical cycle to investigate artifacts in context and presents the different elements of research problem analysis research setup and data analysis Finally Part V deals with the practical application of the empirical cycle by presenting in detail various research methods including observational case studies case based and sample based experiments and technical action research These main sections are complemented by two generic checklists one for the design cycle and one for the empirical cycle The book is written for students as well as academic and industrial researchers in software engineering or information systems It provides guidelines on how to effectively structure research goals how to analyze research problems concerning design goals and knowledge questions how to validate artifact designs and how to empirically investigate artifacts in context and finally how to present the results of the design cycle as a whole **Information Science and Applications 2017** Kuinam Kim, Nikolai Joukov, 2017-03-16 This book contains selected papers from the 8th International Conference on Information Science and Applications ICISA 2017 and provides a snapshot of the latest issues encountered in technical convergence and convergences of security technology It explores how information science is core to most current research industrial and commercial activities and consists of contributions covering topics including Ubiquitous Computing

Networks and Information Systems Multimedia and Visualization Middleware and Operating Systems Security and Privacy Data Mining and Artificial Intelligence Software Engineering and Web Technology The proceedings introduce the most recent information technology and ideas applications and problems related to technology convergence illustrated through case studies and reviews converging existing security techniques Through this volume readers will gain an understanding of the current state of the art information strategies and technologies of convergence security. The intended readerships are researchers in academia industry and other research institutes focusing on information science and technology **Analysis Done Right** Karolina Zmitrowicz, 2024-10-22 This book presents observations experiences and practices that work or don't work in different areas of business analysis combining the lessons learned with how to avoid potential pitfalls Four areas were identified that constitute the greatest project challenges and the most frequently occurring problems in the work of a business analyst strategic analysis business analysis process planning requirements engineering and solution implementation These areas hence build the main chapters of this book Each of them begins with a brief introduction explaining the essence of the respective area and presenting the most important information They are further divided into sections describing specific topics where tips and recommendations are presented Most sections begin with a guiding thought a quote provided by an expert or a short hint based on the author's 20 years of experience At the end of each chapter case studies and or checklists are provided facilitating the planning and implementation of business analysis practice in a project This book provides readers with suggestions ideas and conclusions regarding selected aspects of business analysis in particular discussing challenges and recommendations regarding the application of specific methods practices in specific usage contexts It will be most beneficial to professionals who already have a basic understanding of the fundamentals of business analysis and will be able to relate theoretical knowledge to practical examples of project applications Readers who are just entering the field of business analysis will also benefit by gaining insights how to avoid basic mistakes or risks

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