

BEST PRACTICES

# GETTING RESULTS FROM SOFTWARE DEVELOPMENT TEAMS



Lawrence J. Peters

# Getting Results From Software Development Teams

**K Payea**



## **Getting Results From Software Development Teams:**

*Getting Results from Software Development Teams* Lawrence J. Peters, 2008-04-30 Learn best practices for software development project management and lead your teams and projects to success Dr Lawrence Peters is an industry recognized expert with decades of experience conducting research and leading real world software projects Beyond getting the best developers equipment budget and timeline possible Peters concludes that no factor is more critical to project success than the manager's role Drawing on proven practices from allied industries such as business psychology accounting and law he describes a broader project management methodology with principles that software managers can readily adapt to help increase their own effectiveness and the productivity of their teams Unlike other books on the topic this book focuses squarely on the manager and shows how to get results without adopting philosophies from Genghis Khan or Machiavelli There is mention of Godzilla however Packed with real world examples and pragmatic advice this book shows any software development manager new or experienced how to lead teams in delivering the right results for their business [SAFe® for DevOps Practitioners](#) Robert Wen, Harry Koehnemann, 2022-12-16 Discover how the DevOps approach with Scaled Agile Framework helps you develop and deliver high quality secured solutions with a reduced risk of production failures with this step by step guide Key Features Explore the five elements of the CALMR approach to avoid product development challenges Use value stream management to introduce systems thinking and flow for product development Demonstrate how the CD pipeline combines practices and technology to optimize your value stream Purchase of the print or Kindle book includes a free eBook in the PDF format Book Description Product development and release faces overlapping challenges due to the combined pressure of delivering high quality products in shorter time to market cycles along with maintaining proper operation and ensuring security in a complex high tech environment This calls for new ways of overcoming these challenges from design to development to release and beyond SAFe for DevOps Practitioners helps you use a DevOps approach with the Scaled Agile Framework and details how value streams help you resolve these challenges using examples and use cases The book begins by explaining how the CALMR approach makes DevOps effective in resolving product development roadblocks Next you'll learn to apply value stream management to establish a value stream that enables product development flow measure its effectiveness through appropriate feedback loops and find ways of improving it Finally you'll get to grips with implementing a continuous delivery pipeline that optimizes the value stream through four phases during release on demand This book complements the latest SAFe DevOps courses and you'll find it useful while studying for the SAFe DevOps Practitioner SDP certification By the end of this DevOps book you'll have gained a clear understanding of how to achieve continuous execution and release on demand using DevOps and SAFe What you will learn Understand the important elements of the CALMR approach Discover how to organize around value using value stream mapping Measure your value stream using value stream metrics Improve your value stream with continuous learning Use continuous exploration to design high quality

and secure features Prevent rework and build in quality using continuous integration Automate delivery with continuous deployment Measure successful outcomes with Release on Demand Who this book is for This book is for IT professionals such as DevOps and DevSecOps practitioners SREs and managers who are interested in implementing DevOps practices using the Scaled Agile Framework SAFe approach Basic knowledge of DevOps and agile software development lifecycle and methodology will be helpful

*Learning Agile* Andrew Stellman, Jennifer Greene, 2014-11-12 Learning Agile is a comprehensive guide to the most popular agile methods written in a light and engaging style that makes it easy for you to learn Agile has revolutionized the way teams approach software development but with dozens of agile methodologies to choose from the decision to go agile can be tricky This practical book helps you sort it out first by grounding you in agile's underlying principles then by describing four specific and well used agile methods Scrum extreme programming XP Lean and Kanban Each method focuses on a different area of development but they all aim to change your team's mindset from individuals who simply follow a plan to a cohesive group that makes decisions together Whether you're considering agile for the first time or trying it again you'll learn how to choose a method that best fits your team and your company Understand the purpose behind agile's core values and principles Learn Scrum's emphasis on project management self organization and collective commitment Focus on software design and architecture with XP practices such as test first and pair programming Use Lean thinking to empower your team eliminate waste and deliver software fast Learn how Kanban's practices help you deliver great software by managing flow Adopt agile practices and principles with an agile coach

Agile Processes in Software Engineering and Extreme Programming Hubert Baumeister, Barbara Weber, 2013-06-04 This book contains the refereed proceedings of the 14th International Conference on Agile Software Development XP 2013 held in Vienna Austria in June 2013 In the last decade the interest in agile and lean software development has been continuously growing Agile and lean have evolved from a way of working restricted in the beginning to a few early adopters to the mainstream way of developing software All this time the XP conference series has actively promoted agility and widely disseminated research results in this area XP 2013 successfully continued this tradition The 17 full papers accepted for XP 2013 were selected from 52 submissions and are organized in sections on teaching and learning development teams agile practices experiences and lessons learned large scale projects and architecture and design

*E-Collaboration Technologies and Organizational Performance: Current and Future Trends* Kock, Ned, 2010-12-31 This book reviews recent advances in the e collaboration discipline with a focus on virtual teams firm performance social capital formation and Web based communities Provided by publisher

**Driving Results Through Social Networks** Robert L. Cross, Robert J. Thomas, 2009-01-09 Driving Results Through Social Networks shows executives and managers how to obtain substantial performance and innovation impact by better leveraging these traditionally invisible assets For the past decade Rob Cross and Robert J Thomas have worked closely with executives from over a hundred top level companies and government agencies In this groundbreaking book they

describe in depth how these leaders are using network thinking to increase revenues lower costs and accelerate innovation

**Agile Software Development Teams** Christoph Schmidt,2015-12-17 This book explores how agile development practices in particular pair programming code review and automated testing help software development teams to perform better Agile software engineering has become the standard software development paradigm over the last decade and the insights provided here are taken from a large scale survey of 80 professional software development teams working at SAP SE in Germany In addition the book introduces a novel measurement tool for assessing the performance of software development teams No previous study has researched this topic with a similar data set comprising insights from more than 450 professional software engineers      Brink's Modern Internal Auditing Robert R. Moeller,2005-01-21 Brink s Modern

Internal Auditing Sixth Edition is a comprehensive resource and reference book on the changing world of internal auditing including Sarbanes Oxley compliance issues Sixth edition of a very well respected auditing resource Provides an overview of the role and responsibilities of the internal auditor Includes discussion of the Sarbanes Oxley Act and the impact it has on auditing particualry concerning controls Provides expanded coverage of fraud and business ethics Includes guidance on reporting results effectively Provides in depth discussion of internal audit and corporate governance      **Software**

**Engineering: A Practitioner's Approach** Roger S. Pressman,2010 For over 20 years this has been the best selling guide to software engineering for students and industry professionals alike This seventh edition features a new part four on web engineering which presents a complete engineering approach for the analysis design and testing of web applications

*Agile Processes in Software Engineering and Extreme Programming* Giulio Concas,Ernesto Damiani,Marco Scotto,Giancarlo Succi,2007-07-03 This book constitutes the refereed proceedings of the 8th International Conference on Agile Processes in Software Engineering and eXtreme Programming XP 2007 held in Como Italy in June 2007 It covers managing agile processes extending agile methodologies teaching and introducing agile methodologies methods and tools empirical studies and methodology issue      **Smart Data** James A. George,James A. Rodger,2010-03-25 The authors

advocate attention to smart data strategy as an organizing element of enterprise performance optimization They believe that smart data as a corporate priority could revolutionize government or commercial enterprise performance much like six sigma or total quality as organizing paradigms have done in the past This revolution has not yet taken place because data historically resides in the province of the information resources organization Solutions that render data smart are articulated in technoid terms versus the language of the board room While books such as Adaptive Information by Pollock and Hodgson ably describe the current state of the art their necessarily technical tone is not conducive to corporate or agency wide qualitative change      *Collaborative Quality Assurance in Information Systems Development* Kai Spohrer,2015-11-21 This

book examines how and why collaborative quality assurance techniques particularly pair programming and peer code review affect group cognition and software quality in agile software development teams Prior research on these extremely popular

but also costly techniques has focused on isolated pairs of developers and ignored the fact that they are typically applied in larger enduring teams This book is one of the first studies to investigate how these techniques depend on and influence the joint cognitive accomplishments of entire development teams rather than individuals It employs theories on transactive memory systems and functional affordances to provide answers based on empirical research The mixed methods research presented includes several in depth case studies and survey results from more than 500 software developers team leaders and product managers in 81 software development teams The book s findings will advance IS research and have explicit implications for developers of code review tools information systems development teams and software development managers

**SOFTWARE DEVELOPMENT TEAMS** SUDHAKAR, G. P., 2015-11-30 Description The book Software Development Teams offers a new and unique approach to developing software project teams It guides IT experts and managers for forming assessing and developing successful project management teams for effective performance and productivity Focusing on the management side of the software industry this text cum reference book discusses key aspects of the management such as performance measurement organisational structure and development motivation of the team with awards and rewards to bring innovative ideas and the best practices followed in the modern software industry for measuring the team effectively The book begins with an introduction of software teams explaining how software projects are different It then discusses the characteristics skills and competencies that are required for a perfect programmer or a project manager in addition to many other dimensions of software development teams It further includes empirical studies on team climate team performance team productivity and team innovation Next it explores the factors that are important for maintaining the software development team climate and the impact of conflicts on teams which may ultimately have negative impact on the organisation Tools and techniques to measure performance of software development team are explained along with the factors that influence the teams performance relationship between team cohesion productivity and finally the performance Different types of possible innovation in software teams and organisations innovation cycle and framework role of top management and leadership in team management are also given due weightage Providing an exhaustive description of the origin and present status of the Indian software industry using statistical data the book is useful for the students of MBA IT BE B Tech CS and IT M Tech CS and IT and M Tech Software Engineering The book is also useful as a reference for professionals in the field of information systems software project management software engineering team management and organisational development Key features of the book Highlights the latest studies in the field and cites inferences of various researchers Includes numerous figures tables graphs and abbreviations to clarify the concepts Provides chapter end questions and quick quiz multiple choice questions with answers to test the knowledge acquired Incorporates keywords and adequate number of references which make the book an ideal tool for learning the concepts of software development teams Includes case studies to show the application of concepts of software development teams in real life scenarios

**Expectations vs Realities of Information Privacy and Data Protection Measures** Indranath Gupta, 2025-01-30 This book is a machine generated literature overview of the legal and ethical debates over privacy and data protection measures in the last three decades showcasing the expectations vis vis realities of their presence and application in different sectors The book identifies the role and application of consent in different situations Over time consent in its various forms and types informed explicit and otherwise ensured data subjects have a measured understanding of the purpose of data processing The idea of consent with time has been challenging to implement with the rapid advancement of research in different areas It remains the most critical fulcrum yet there are instances when the implementation continues to challenge Owing to the nature of this sub discipline it remains a work in progress yet portrays a comprehensive range of issues The entire narrative is being explored through two such machine generated overview volumes and this is the first of the two These volumes have consciously tried to remain both jurisdictional and technology neutral while considering a range of data protection and privacy issues Towards that end this book has chapters that capture overarching issues about data protection and privacy conceptualizes data protection from different perspectives and its existing debates with other rights and developments in a democratic society provides a snapshot of developments happening in various jurisdictions and how data protection framework engages with other laws It also broaches the critical issue of consent and how consent as a requirement has evolved and integrated with health research and other allied areas The subsequent volume titled Operationalizing Expectations and Mapping Challenges of Information Privacy and Data Protection Measures in the Last Three Decades would focus on different sectors and how these sectors have been tackling different expectations concerning data protection and privacy It will also showcase how technology plays a catalyst in implementing data protection requirements The book highlights the future research areas in the context of data protection and privacy The volumes are an invaluable resource for not only researchers but also policy makers practitioners corporate sector across disciplines and anyone looking to get an idea about the evolution of privacy data protection issues and the application of consent over the last three decades since 1990

**Agile Data Warehousing for the Enterprise** Ralph Hughes, 2015-09-19 Building upon his earlier book that detailed agile data warehousing programming techniques for the Scrum master Ralph s latest work illustrates the agile interpretations of the remaining software engineering disciplines Requirements management benefits from streamlined templates that not only define projects quickly but ensure nothing essential is overlooked Data engineering receives two new hyper modeling techniques yielding data warehouses that can be easily adapted when requirements change without having to invest in ruinously expensive data conversion programs Quality assurance advances with not only a stereoscopic top down and bottom up planning method but also the incorporation of the latest in automated test engines Use this step by step guide to deepen your own application development skills through self study show your teammates the world s fastest and most reliable techniques for creating business intelligence systems or ensure that the IT department working for you is building

your next decision support system the right way Learn how to quickly define scope and architecture before programming starts Includes techniques of process and data engineering that enable iterative and incremental delivery Demonstrates how to plan and execute quality assurance plans and includes a guide to continuous integration and automated regression testing Presents program management strategies for coordinating multiple agile data mart projects so that over time an enterprise data warehouse emerges Use the provided 120 day road map to establish a robust agile data warehousing program **Agile Processes in Software Engineering and Extreme Programming** Viktoria Stray,Klaas-Jan Stol,Maria Paasivaara,Philippe Kruchten,2022-06-08 This open access book constitutes the proceedings of the 23rd International Conference on Agile Software Development XP 2022 which was held in Copenhagen Denmark in June 2022 XP is the premier agile software development conference combining research and practice It is a unique forum where agile researchers practitioners thought leaders coaches and trainers get together to present and discuss their most recent innovations research results experiences concerns challenges and trends XP conferences provide an informal environment to learn and trigger discussions and welcome both people new to agile and seasoned agile practitioners This year s conference was held with the theme Agile in the Era of Hybrid Work The 13 full papers and 1 short paper presented in this volume were carefully reviewed and selected from 40 submissions They were organized in topical sections named agile practices agile processes and agile in the large

**Research Anthology on Recent Trends, Tools, and Implications of Computer Programming** Management Association, Information Resources,2020-08-03 Programming has become a significant part of connecting theoretical development and scientific application computation Computer programs and processes that take into account the goals and needs of the user meet with the greatest success so it behooves software engineers to consider the human element inherent in every line of code they write Research Anthology on Recent Trends Tools and Implications of Computer Programming is a vital reference source that examines the latest scholarly material on trends techniques and uses of various programming applications and examines the benefits and challenges of these computational developments Highlighting a range of topics such as coding standards software engineering and computer systems development this multi volume book is ideally designed for programmers computer scientists software developers analysts security experts IoT software programmers computer and software engineers students professionals and researchers *Project Management Essentials: Delivering Results on Time and Budget* Dr. Bhaveshkumar J Parmar,2023-10-04 Master the essentials of project management with this guide to delivering results on time and within budget Covering key methodologies and best practices this book is an invaluable resource for project managers aiming for successful project outcomes [Informatics Engineering and Information Science, Part III](#) Azizah Abd Manaf,Shamsul Sahibuddin,Rabiah Ahmad,Salwani Mohd Daud,Eyas El-Qawasmeh,2011-11-10 This 4 Volume Set CCIS 0251 CCIS 0254 constitutes the refereed proceedings of the International Conference on Informatics Engineering and Information Science ICIEIS 2011 held in Kuala Lumpur Malaysia in November



2011 The 210 revised full papers presented together with invited papers in the 4 volumes were carefully reviewed and selected from numerous submissions The papers are organized in topical sections on e learning information security software engineering image processing algorithms artificial intelligence and soft computing e commerce data mining neural networks social networks grid computing biometric technologies networks distributed and parallel computing wireless networks information and data management web applications and software systems multimedia ad hoc networks mobile computing as well as miscellaneous topics in digital information and communications

*Masterminds of Programming* Federico Biancuzzi,Chromatic,2009-03-21 Masterminds of Programming features exclusive interviews with the creators of several historic and highly influential programming languages In this unique collection you ll learn about the processes that led to specific design decisions including the goals they had in mind the trade offs they had to make and how their experiences have left an impact on programming today Masterminds of Programming includes individual interviews with Adin D Falkoff APL Thomas E Kurtz BASIC Charles H Moore FORTH Robin Milner ML Donald D Chamberlin SQL Alfred Aho Peter Weinberger and Brian Kernighan AWK Charles Geschke and John Warnock PostScript Bjarne Stroustrup C Bertrand Meyer Eiffel Brad Cox and Tom Love Objective C Larry Wall Perl Simon Peyton Jones Paul Hudak Philip Wadler and John Hughes Haskell Guido van Rossum Python Luiz Henrique de Figueiredo and Roberto Ierusalimsky Lua James Gosling Java Grady Booch Ivar Jacobson and James Rumbaugh UML Anders Hejlsberg Delphi inventor and lead developer of C If you re interested in the people whose vision and hard work helped shape the computer industry you ll find Masterminds of Programming fascinating

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### Getting Results From Software Development Teams Introduction

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